# County of Ventura Auditor-Controller's Office Internal Audit Division



### INTERNAL AUDIT PLAN

FISCAL YEAR 2015-16

Jeffery S. Burgh Auditor-Controller

# County of Ventura Auditor-Controller's Office Internal Audit Division

# Internal Audit Plan Fiscal Year 2015-16

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#### INTRODUCTION

The Auditor-Controller is the chief audit executive for the County of Ventura (County) as established by California Government Code Section 26883 and designated by order of the County's Board of Supervisors on May 12, 1953, as amended on February 21, 1955. As an elected official, the Auditor-Controller is independent from the County's organizational structure, which allows objective reporting of audit results.

The Internal Audit Division conducts audits as specified under California Government Code Section 1236. Specifically, audits are performed in conformance with the *International Standards for the Professional Practice of Internal Auditing* promulgated by The Institute of Internal Auditors and *Government Auditing Standards* issued by the Comptroller General of the United States, as applicable.

These auditing standards require the Auditor-Controller, as the County's chief audit executive, to establish a risk-based plan to determine the priorities of the Internal Audit Division. Our annual Internal Audit Plan represents the culmination of various contributing factors, including the results of a Countywide risk assessment performed by the Internal Audit Division and input provided by pertinent parties.

The annual Internal Audit Plan is developed at the beginning of the fiscal year, and various events may occur throughout the year requiring deviation from the established plan. Therefore, the Internal Audit Plan may be modified to accommodate a change in resources or to address significant issues requiring the Internal Audit Division's attention.

#### **MISSION STATEMENT**

The Internal Audit Division, through cooperation with County management, accomplishes timely audits that foster positive change to reduce risk and enhance the economy, efficiency, and effectiveness of Ventura County departments/agencies.

The purpose, authority, and responsibility of the Internal Audit Division was established in an Internal Audit Charter as approved by the Board of Supervisors on August 23, 1994, and amended on September 9, 2008, and June 28, 2011. In addition, the County Administrative Policy on *County Auditing* provides additional guidance on the nature of Internal Audit activities performed by the Auditor-Controller.

The Internal Audit Division assists all levels of management in achieving County objectives by bringing a systematic approach to evaluate and improve risk management, control, and governance processes in the following areas:

- Safeguarding of County assets from fraud, waste, or misuse;
- Achievement of operational objectives through effective and efficient use of resources;
- Compliance with applicable policies, procedures, laws, and regulations; and
- Reliability of internal and external financial information and reports.

#### STATUS OF PRIOR YEAR INTERNAL AUDIT PLAN

In our prior year Internal Audit Plan for fiscal year (FY) 2014-15, we identified a total of 32 engagements that were either in progress or planned. During the year, two engagements were added from our budgeted hours reserve. Exhibit 1 below summarizes the status of each engagement presented in the prior year's Internal Audit Plan.

During FY 2014-15, 10 (29%) of these 34 prior year engagements were completed, which identified 19 findings requiring corrective action by County management. Nine prior year engagements are still in progress and 15 have either been canceled or moved to the current year's Internal Audit Plan.

EXHIBIT 1
Current Status of Prior Year Internal Audit Plan

	C	Current Statu	S
Engagements Presented in Prior Year FY 2014-15 Internal Audit Plan	Completed	In Progress	Canceled or Moved to FY 2015-16 Audit Plan
Engagements in Progress as of July 1, 2014:			
County Executive Office: Change in Department Head		<b>√</b> a	
Harbor Department: Lease Administration	J		
3. Information Technology Services: Information Technology Governance	J		
4. Tax Collector: Redemptions	J		
<ul> <li>5. Countywide: Procurement and Travel Credit Card Use and Control</li> <li>- Fire Protection District</li> <li>- Human Services Agency</li> <li>- Sheriff</li> </ul>		<b>&gt;</b>	
6. Health Care Agency: Ventura County Medical Center (VCMC) Collections		>	
7. Human Services Agency: Administration of Social Services Contracts	J		
8. County Executive Office: Indigent Legal Services Contract Performance		J	
9. Public Works Agency: Waterworks District No. 1 Billings and Collections		<b>→</b>	
<ol> <li>Health Care Agency: Animal Services' Controls over Collections and Deposits</li> </ol>		>	
11. Auditor-Controller: FY 2013-14 Internal Quality Assurance Review	J		
12. County Executive Office: Summary of 2010 Control Self-Assessment Validations	J		
13. Hotline Verification 14-0056	J		
14. Ventura County Financial Management System Upgrade Internal Control Review			1
Mandated/Required Engagements for FY 2014-15:			
15. Treasurer: First Quarter FY 2014-15 Cash Count	J		
16. Treasurer: Second Quarter FY 2014-15 Cash Count	J		
17. Treasurer: Third Quarter FY 2014-15 Cash Count	J		

### EXHIBIT 1 (Continued) Current Status of Prior Year Internal Audit Plan

	C	Current Statu	S
Engagements Presented in Prior Year FY 2014-15 Internal Audit Plan	Completed	In Progress	Canceled or Moved to FY 2015-16 Audit Plan
New Discretionary Engagements for FY 2014-15:			
18. Administration of Business License Revenue			J
19. Health Care Agency: VCMC Physician Contracts			J
20. Harbor: Use of Funds for Silver Strand Beach Restroom Construction			J
21. Library: Patron Debt and Cash Management Follow-Up		<b>→</b>	
22. General Services Agency: Surplus Property Program Follow-Up			J
23. Countywide: Private Vehicle Mileage Reimbursement		1	
24. Countywide: Appropriate Use of Outside Bank Accounts			1
25. Software Licensing			J
26. Mobile Device Management Policy Compliance			J
27. Probation Agency: Work Furlough/Work Release - Flow of Funds			J
28. Human Services Agency: Administration of In-Home Supportive Services			J
29. Sheriff: Administration of Contract(s) for Inmate Health Care Services			1
30. Health Care Agency: Mental Health Services Act Program Spending			J
31. Public Works Agency: Collection of Flood Acreage Fees			1
32. Assessor: Internal Controls over Property Assessments and Appeals			1
New Engagements from FY 2014-15 Budgeted Hours Reserve:			
33. Information Technology Services: Rate Development and Billing			J
34. Health Care Agency: Electronic Health Records System Implementation Costs		1	

<sup>&</sup>lt;sup>a</sup> Management has been presented with the draft audit report

The Internal Audit Division also accomplished the following during FY 2014-15:

- Handled 110 new issues identified through the Employee Fraud Hotline.
- Revised the Control Self-Assessment Program materials for re-launch in calendar year 2015.
- Compiled the Schedule of Expenditures of Federal Awards for the County's Single Audit.
- Reviewed the audits of Federal award subrecipients for compliance with audit reporting standards.
- Monitored the audits of 85 special districts and joint powers authorities.

#### SCHEDULE OF 5-YEAR PRIOR AUDIT COVERAGE

As shown in Exhibit 2 below, 22 (85%) out of 26 agencies/departments have been subject to an audit or other assurance-type engagement performed or commissioned by the Auditor-Controller over the past 5 years. Eleven (42%) agencies/departments were subject to our audit in the last year alone, with several agencies/departments subject to multiple audits.

EXHIBIT 2
Schedule of 5-Year Prior Audit Coverage by Agency/Department

	Number of Engagements in Each Fiscal Year				
Agency/Department	2010-11a	2011-12 <sup>a</sup>	2012-13a		2014-15 <sup>b</sup>
Agricultural Commissioner		1			
2. Airports	1				
3. Area Agency on Aging				1	
4. Assessor		1			
5. Auditor-Controller	2	2	3	1	2
6. Board of Supervisors					
7. Child Support				1	
8. Civil Service Commission					
9. County Clerk and Recorder		1		1	
10. County Counsel			1		
11. County Executive Office	2	2	1		3
12. District Attorney			2		
13. Farm Advisor					
14. Fire Protection District	2			1	1
15. General Services Agency	1	1	1	1	
16. Harbor Department			1		1
17. Health Care Agency			1	2	4
18. Human Services Agency				1	2
19. Information Technology Services					1
20. Library			1		1
21. Probation Agency		1		1	
22. Public Defender					
23. Public Works Agency	1		1		1
24. Resource Management Agency	1	1			
25. Sheriff		1	2	2	1
26. Treasurer-Tax Collector	6	6	4	4	4

<sup>&</sup>lt;sup>a</sup> Includes only the number of engagements completed during the fiscal year

<sup>&</sup>lt;sup>b</sup> Includes the number of engagements both completed and in progress during the fiscal year

<sup>&</sup>lt;sup>1</sup> This does not include contracted financial audits or engagements performed by other governmental entities.

#### GOALS, OBJECTIVES, AND PERFORMANCE MEASUREMENTS

To evaluate the effectiveness of the Internal Audit Division's operations, the following goals, objectives, and associated performance measurements have been established for strategic areas during FY 2015-16:

**EXHIBIT 3 Goals, Objectives, and Performance Measurements** 

Goals/Objectives	Performance Measurements					
Audits						
Perform audits and identify improvements that add value to County operations.  Improve the timeliness of audits.  Follow-up on corrective actions in a timely manner.  Accommodate requests for special engagements.	<ul> <li>Issue 12 audit reports during the fiscal year.</li> <li>Identify \$500,000 in cost savings or revenue enhancement opportunities for the County.</li> <li>Provide support to agency/ department management in the development and ongoing evaluation of internal control systems.</li> <li>Follow-up on previously issued significant audit reports within 6 to 18 months of management's reported corrective action.</li> <li>Identify 20 potential audit subjects.</li> <li>Conduct special project engagements as needed/requested.</li> <li>Financial Audits</li> <li>100% of financial audits:</li> <li>Are completed within the budgeted hours allocated.</li> <li>Are issued within 90 days of the original anticipated completion date per the audit calendar.</li> <li>100% of corrective action:</li> <li>Has been initiated by management during the course of the audit.</li> <li>Is confirmed to have been implemented during follow-up audits.</li> </ul>	<ul> <li>80% of performance audits:         <ul> <li>Are completed within the budgeted hours allocated.</li> <li>Are issued within 90 days of the original anticipated completion date per the audit calendar.</li> <li>Produce results that justify the audit hours expended.</li> <li>Result in additional revenue and/or cost savings to the County.</li> <li>Address management issues.</li> </ul> </li> <li>20% of performance audits:         <ul> <li>Address streamlining operations.</li> <li>Address increased efficiency through automation.</li> <li>Address performance measurements.</li> <li>Impact on Countywide systems.</li> <li>Cross organizational lines or involve interagency coordination.</li> <li>Are requested by auditee management.</li> <li>Address previously submitted audit needs.</li> </ul> </li> <li>100% of corrective action:         <ul> <li>Has been initiated by management during the course of the audit.</li> <li>Is confirmed to have been implemented during follow-up audits.</li> </ul> </li> </ul>				

## **EXHIBIT 3 (Continued) Goals, Objectives, and Performance Measurements**

Goals/Objectives	Performance Measurements
Audits (Continued)	
Meet Auditor-Controller	100% of mandated audits have been completed or are in progress.
mandates.	Perform an annual quality assurance review.
Use staff time efficiently.	<ul> <li>Use Internal Audit Division staff as follows (not including vacation, sick, and holiday hours):</li> <li>80% direct time (i.e., billable audit hours)</li> <li>20% indirect time (i.e., training, administrative projects, staff meetings, etc.)</li> </ul>
Control Self-Assessn	nent
Provide internal control	Re-launch the Control Self-Assessment Program for 2015.
guidance to agencies/ departments and validate Control Self-Assessments.	Provide preliminary feedback to 100% of agencies/departments participating in the 2015 Control Self-Assessment Program.
<b>Employee Fraud Hotl</b>	ine
Ensure satisfactory resolution of Employee Fraud Hotline complaints.	100% of complaints received through the Employee Fraud Hotline have been resolved, redirected, or are under review.
Special Districts, Join	nt Powers Authorities, and Subrecipients
Comply with mandates relating to audits of special	100% of audits of special districts and joint powers authorities are in compliance with audit requirements.
districts and joint powers authorities, and assist agencies/departments with reviews of Federal award subrecipients.	100% of Federal award subrecipients subject to a Single Audit have been reviewed for compliance with audit requirements.
Training and Develop	ment
Comply with Continuing	100% of auditors meet Continuing Professional Education requirements.
Professional Education requirements and encourage staff	Conduct 8 hours of in-house Continuing Professional Education to increase staff knowledge of auditing techniques.
development.	50% of Internal Audit Division staff possess relevant professional certifications (e.g., CPA, CIA, CFE, etc.).

#### INTERNAL AUDIT PLANNING PROCESS

#### **Audit Selection**

The Auditor-Controller makes the final determination in selecting audits that will be performed. To achieve optimum utilization of audit resources, audits are selected using the following criteria:

- 1. Legal mandates
- 2. Audit requests (i.e., from Board of Supervisors, County management, Grand Jury, etc.)
- 3. Risk assessment results
- 4. Financial exposure
- 5. Potential risk of loss
- 6. Operating benefit opportunities
- 7. Changes in operations
- 8. Date and result of last audit
- 9. Capabilities of the Internal Audit staff
- 10. Sensitivity to:
  - Mismanagement
  - Unauthorized use of resources
  - Erroneous reports of data
  - Illegal or unethical acts
  - Adverse or unfavorable public opinion

#### **Audit Survey**

Once audit areas are selected, additional subject research (i.e., an audit survey) is performed to assure that the area warrants an audit. During the survey, objectives identifying areas that could benefit from detailed evaluation are developed through use of interviews, observations, and limited testing.

When originally included in the Internal Audit Plan, audit areas have not been subjected to an audit survey; therefore, budgeted time in the Internal Audit Plan is subjective. Once the audit scope has been determined and field work begins, the time requirements for the audit are established and may differ from the planned hours in the Internal Audit Plan.

#### **RISK ASSESSMENT**

The Internal Audit Division performs an annual Countywide risk assessment for audit planning purposes. The risk assessment identifies, measures, and prioritizes scheduling of potential audits based on each agency/department's level of risk to the County.

#### Methodology

The risk assessment performed for the FY 2015-16 Internal Audit Plan was based on measurable criteria gathered by the Internal Audit Division. The following risk factors were developed and one weight point was assigned to each, for a total of 22 weight points:

- 1. Budgeted appropriations
- 2. Budgeted revenues
- 3. Full-time equivalent positions
- 4. Fixed assets equipment and vehicles only
- 5. Last audit date
- 6. Number of audit findings without agreement to implement corrective action
- 7. Need for follow-up audit
- 8. Participation in the Control Self-Assessment Program
- 9. Number of critical business applications identified in the department's Control Self-Assessment
- 10. Number of Single Audit and management letter findings
- 11. Number of theft incidents
- 12. Number of substantiated Hotline issues
- 13. Number of management concerns expressed
- 14. Number of audit needs identified by auditors
- 15. Significance to accomplishment of Countywide Strategic Plan
- 16. Number of deputized auditor-controllers
- 17. Number of outside bank accounts
- 18. Number of trust accounts
- 19. Number of transactions
- 20. Three-year appropriation/revenue trends
- 21. Budget versus actual expenditures two prior years
- 22. Budget versus actual revenues two prior years

Using the above criteria and based on the chart of accounts in effect during FY 2014-15, each major budget unit (organizational level 3) within each agency/department was ranked on a scale of 0 to 22 (22 representing highest risk and 0 lowest risk). An overall risk score was then assigned to areas of high (>=6.6), moderate (>=3.1), and low (<3.1) risk.

#### **Results**

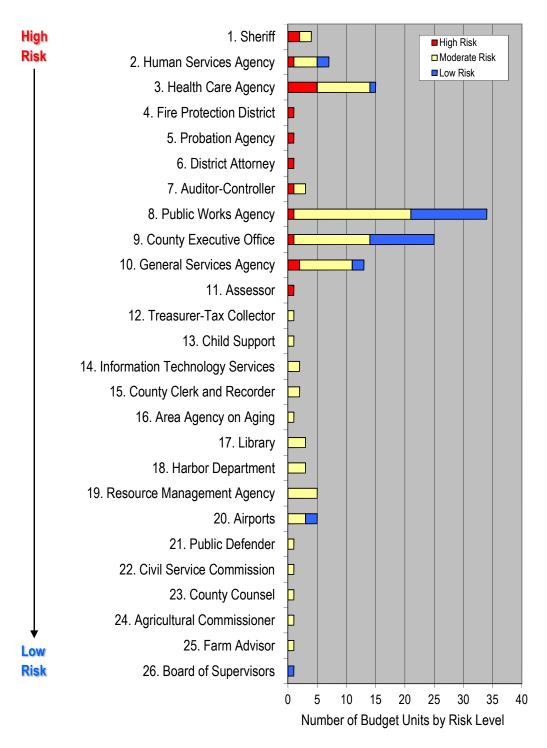
The following table (Exhibit 4) identifies each agency/department ranked from highest risk to lowest risk. Departments were placed in order of the related budget unit with the highest risk level. For departments with multiple budget units, the related budget unit with the highest risk level determined the department's rank in the table. For example, the Sheriff's Police Services budget unit was rated the highest risk at 13.1 on the 22point scale, placing the Sheriff at the top of the risk assessment.

**EXHIBIT 4** Agencies/Departments by Risk Level (Table)

	A sensy/Denostment	Number o	Total Number of		
	Agency/Department	High	Moderate	Low	Budget Units
ligh	1. Sheriff	2	2		4
Risk	2. Human Services Agency	1	4	2	7
	3. Health Care Agency	5	9	1	15
	Fire Protection District	1			1
	5. Probation Agency	1			1
	6. District Attorney	1			1
	7. Auditor-Controller	1	2		3
	8. Public Works Agency	1	20	13	34
	County Executive Office	1	13	11	25
	10. General Services Agency	2	9	2	13
	11. Assessor	1			1
	12. Treasurer-Tax Collector		1		1
	13. Child Support		1		1
	14. Information Technology Services		2		2
	15. County Clerk and Recorder		2		2
	16. Area Agency on Aging		1		1
	17. Library		3		3
	18. Harbor Department		3		3
	19. Resource Management Agency		5		5
	20. Airports		3	2	5
	21. Public Defender		1		1
	22. Civil Service Commission		1		1
	23. County Counsel		1		1
<b>\</b>	24. Agricultural Commissioner		1		1
Low	25. Farm Advisor		1		1
Risk	26. Board of Supervisors			1	1
	Total	17	85	32	134

Exhibit 5 below is a graphical representation of the risk assessment results presented in Exhibit 4 on the previous page. Again, although departments may have multiple budget units that were ranked individually, the budget unit with the highest risk level determined the department's ranking in the graph.

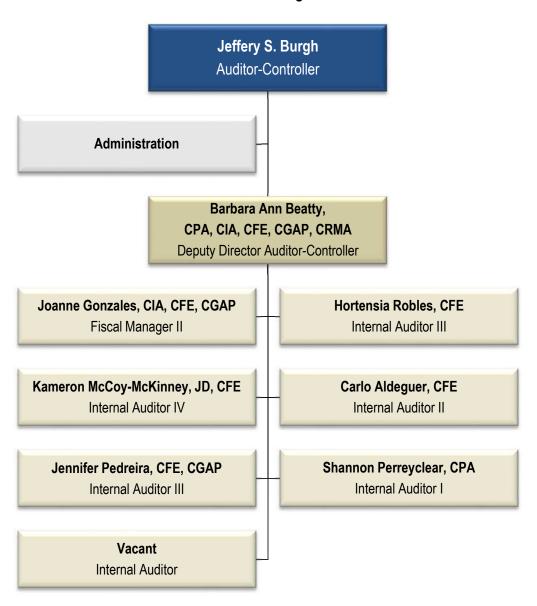
EXHIBIT 5
Agencies/Departments by Risk Level (Graph)



#### **DIVISION ORGANIZATION CHART**

The following organization chart represents Internal Audit staff resources as of July 1, 2015:

**EXHIBIT 6**Internal Audit Division Organization Chart



#### Credential Legend

<b>CFE</b> Certified Fraud Examiner	CGAP Certified Government Auditing Professional	<b>CIA</b> Certified Internal Auditor
CPA Certified Public Accountant	CRMA Certification in Risk Management Assurance	<b>JD</b> Juris Doctor

#### **INTERNAL AUDIT RESOURCES**

Exhibit 7 below shows the number of budgeted positions for the Internal Audit Division for FY 2015-16.

**EXHIBIT 7 Budgeted Positions** 

<u>Position</u>	Authorized for FY 2015-16	Assigned as of July 1, 2015
Deputy Director Auditor-Controller <sup>a</sup>	1.000	1.000
Fiscal Manager II	1.000	0.875
Internal Auditor IV	4.000	0.800
Internal Auditor III	2.000	2.000
Internal Auditor II	0.000	1.000
Internal Auditor I	<u>0.000</u>	<u>1.000</u>
TOTAL	<u>8.000</u>	<u>6.675</u>

<sup>&</sup>lt;sup>a</sup> Position does not charge direct time

Exhibit 8 below shows the number of direct (i.e., "billable") hours anticipated for FY 2015-16.

EXHIBIT 8
Budgeted Direct Hours

<u>Position</u>	Number of Assigned <u>Auditors</u>		Hours Available per Auditor		Direct Time Goal per Auditor <sup>b</sup>		Direct Hours Budgeted
Fiscal Manager II	0.875	Х	1,800	Х	80%	=	1,260
Internal Auditor IV	0.800	Х	1,350	Х	80%	=	864
Internal Auditor III	2.000	Х	1,800	Х	80%	=	2,880
Internal Auditor II	1.000	Х	1,800	Х	80%	=	1,440
Internal Auditor I	1.000	Х	1,800	Х	80%	=	<u>1,440</u>
TOTAL							<u>7,884</u>

 $<sup>^{\</sup>rm a}$  Based on 2,080 full-time hours less standard accruals of 280 hours for vacation, sick, and holiday, except for Internal Auditor IV whose hours available are prorated at 75%

<sup>&</sup>lt;sup>b</sup> Direct time goal is 80% of productive hours (reference Exhibit 3)

#### **PLANNED ENGAGEMENTS**

The following engagements are planned to be initiated and/or completed during FY 2015-16. The total planned hours equal the direct hours budgeted in Exhibit 8 on the previous page.

<u>Eng</u>	agements in Progress as of July 1, 2015	FY 2015-16 Planned Hours
1.	County Executive Office: Change in Department Head	20
2.	Countywide: Procurement and Travel Credit Card Use and Control	100
	- Fire Protection District	100
	- Human Services Agency	60
	- Sheriff	100
3.	Health Care Agency: VCMC Collections	300
4.	County Executive Office: Conflict Defense Associates Ancillary Expenses	300
5.	Public Works Agency: Waterworks District No. 1 Billings and Collections	200
6.	Health Care Agency: Animal Services' Controls over Collections and Deposits	100
7.	Library: Patron Debt and Cash Management Follow-Up	80
8.	Health Care Agency: Electronic Health Records System Implementation Costs	40
9.	Countywide: Private Vehicle Mileage Reimbursement	· · · · · · · · · · · · · · · · · · ·
		1,760
Man	dated/Required Engagements/Projects for FY 2015-16	
1.	Treasurer: Quarterly Cash Counts	300
2.	Probation Agency: Management of Juvenile Accounts	200
3.	Auditor-Controller: FY 2014-15 Internal Quality Assurance Review	160
4.	Control Self-Assessment	900
5.	Employee Fraud Hotline	500
6.	Monitoring Special Districts, Joint Powers Authorities, and Subrecipients	300
7.	Compilation of Schedule of Expenditures of Federal Awards	<u>200</u>
		2,560
New	Discretionary Engagements for FY 2015-16	
1.	Administration of Business License Revenue	300
2.	Health Care Agency: VCMC Physician Contracts	200
3.	Harbor Department: Use of Funds for Silver Strand Beach Restroom Construction	200
4.	General Services Agency: Surplus Property Program Follow-Up	160

#### County of Ventura Auditor-Controller's Office Internal Audit Division Internal Audit Plan, Fiscal Year 2015-16

New	v Discretionary Engagements for FY 2015-16 (Continued)	FY 2015-16 Planned Hours
5.	Countywide: Appropriate Use of Outside Bank Accounts  - General Services Agency: Parks Department  - Human Services Agency  - District Attorney	300
6.	Human Services Agency: Administration of In-Home Supportive Services	300
7.	Sheriff: Administration of Contract(s) for Inmate Health Care Services	300
8.	Public Works Agency: Collection of Flood Acreage Fees	200
9.	Assessor: Internal Controls over Property Assessments and Appeals	300
10.	Countywide: Inventory Controls over Mobile Devices  - Human Services Agency - Probation Agency	320
11.	County Executive Office: Farmworker Housing Program	200
12.	Reserve for Requested Engagements <sup>2</sup>	<u>784</u>
		3,564
	TOTAL FY 2015-16 PLANNED HOURS	<u>7,884</u>

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<sup>&</sup>lt;sup>2</sup> Reserve is budgeted at approximately 10% of productive audit hours.

#### **FUTURE POTENTIAL AUDIT SUBJECTS**

The following have been identified as potential audit subjects to be pursued in future years as Internal Audit Division staff resources allow.

<u> </u>	ıntywide Audits <u>F</u>	Future Planned Hours
1.	Foster/Group Home Contracts	800
	- Human Services Agency	
2.	Subrecipient Contract Monitoring	800
	- Area Agency on Aging	
	- County Executive Office	
2	- Human Services Agency	000
3.	Cash Controls	800
	<ul><li>General Services Agency</li><li>Health Care Agency (centralized)</li></ul>	
4	Grant and Subvention Management	800
т.	- Area Agency on Aging	000
5.	Administration of Trust Funds	300
	- County Clerk and Recorder	
	- District Attorney	
	- Human Services Agency: Foster Care Trust Funds	
	- Sheriff: Inmate Welfare Trust Funds	
6.	Revolving Loan Program Administration	300
	<ul><li>County Executive Office</li><li>Human Services Agency</li></ul>	
7	Capital Projects Administration	500
1.	- Ventura County Integrated Justice Information System	500
	- Other Information Technology Projects	
8.	Internal Service Fund Charges	500
	- General Services Agency: Warehouse/Distribution Services	
	- Information Technology Services	
9.	Year-End Spending	300
10.	Accounts Receivable	500
11.	Efficiency and Cost Effectiveness of Personnel Practices	
	A. Decentralizing Hiring and Departmental Personnel Representatives' Responsibilities - Sheriff	es 500
	- Health Care Agency: VCMC	
	B. Use of Information Technology Services Versus Departmental In-House Staff	300
	- County Clerk and Recorder	
12.	Fixed Asset Accountability	800

Countywide Audits (Continued) Plan		Future lanned Hours
13.	Inventory Procurement and Accountability  - Health Care Agency - Sheriff: Food Services - General Services Agency: Central Services	800
14.	Appropriate Use of Waiver of Bid Requirements  - Information Technology Services - Human Services Agency	300
15.	Management of Public Safety Overtime	600
16.	Services Provided for and Resultant Charges to Independent Entities  - Public Works Agency - Information Technology Services	500
17.	Dependent Eligibility for Health Care Benefits	600
18.	Collection Agency Contracts	600
19.	Achievement of Countywide Strategic Plan	
20.	Departmental Procedures to Manage Outside Employment of County Employees Health Care Agency: Medical Examiner	600
21.	Appropriateness of Budgeted Revenue Levels  - Tobacco Settlement Program  - Treasurer-Tax Collector	600
22.	Compliance with County Contracting Requirements	600
23.	Employee Reclassifications and Flexible Merit Increases	200
24.	Deferred Maintenance Costs for County Assets	400
25.	Appropriateness of Using Contractors Versus In-House County Staff  - Human Services Agency	300
26.	Cost Effectiveness of Contracted Services  - Human Services Agency	300
27.	Health Insurance Portability and Accountability Act (HIPAA) Privacy Rule Compliance Human Services Agency: Public Administrator/Public Guardian (PAPG)	<u>600</u>
		14,800
Info	ormation Technology Audits	
1.	Business Continuity Planning and Disaster Recovery Plans	600
2.	Systems Development and Procurement	500
3.	Personal Computer Standards Compliance	500
4.	Information Technology Asset Disposal	500
5.	Fair and Accurate Credit Transactions (FACT) Act Compliance	
6.	Definition of Authorization Roles and Administrator Access	
7.	Change Control Management	
8	Software Licensing	600

Information Technology Audits (Continued)		Future lanned Hours
9.	Virtual Server Use	400
10.	Security Assessment	600
11.	Mobile Device Management Policy Compliance	
12.	Accela System Integration	
13.	Reconciliation of System Data to the Ventura County Financial Management System County Executive Office: Risk Management Claims Management System (David)	600
14.	Compliance with Payment Card Industry (PCI) Data Security Standards  - Health Care Agency: Animal Services  - County Clerk and Recorder  - General Services Agency: Parks Department  - Health Care Agency: VCMC	600
15.	Labor Collection and Billing (LCAB) System Integrity	400
16.	Use of Mobile Applications for Charging Customer Credit Cards  - General Services Agency: Parks Department  - Health Care Agency: Animal Services	400
17.	Social Media Policy Compliance	600
18.	Portable Computer and Portable Media Data Protection Policy Compliance	600
19.	Europay, MasterCard, and Visa (EMV) Chip Card Processing Implementation	<u>600</u>
<u>Per</u>	formance and Compliance Audits	9,500
1.	Public Works Agency: Administration of Franchise Fees	300
2.	Public Works Agency: Uniform Construction Cost Accounting	160
3.	Resource Management Agency: Environmental Health Operations	200
4.	Management of Workers' Compensation and 4850 Employee Benefits	300
5.	Fire Protection District: Staffing	
6.	Integrated Waste Management: Administration of Recycling Programs	
7.	Application of Special Assessments  - Watershed Protection District	200
8.	General Services Agency: Fleet Services Performance and Charges to Departments	300
9.	Board of Supervisors: Meals and Travel Reimbursements	160
10.	County Executive Office: Effectiveness of Labor Relations and Risk Management	200
11.	Elections: Volunteer and Polling Place Training and Procedures	200
12.	County Ethics Program	200
13.	County Executive Office: Auditable Savings from Lean Six Sigma	200
14.	County Executive Office: Enterprise Risk Management	
15.	County Executive Office: Effectiveness and Efficiency of SIRE Agenda System	
16.	Sheriff and District Attorney: Payments to Retiree Medical Reimbursement Trust	200

<u>Per</u>	formance and Compliance Audits (Continued) Pla	Future anned Hours
17.	Elections: Ballot Counting Process and Results Certification Process	300
18.	County Clerk and Recorder: Land Information Records Management System Services	
19.	Health Care Agency: VCMC Allocations and Satellite Clinics	
20.	Health Care Agency: Ventura County Health Care Plan Rates and Costs	
21.	Sheriff: Charging of Imprisonment and Transportation Costs (GC 36903 and 26747)	
22.	Health Care Agency: Controls over Women, Infants, and Children Program	
23.	Sheriff: Controls over Seized or Forfeited Assets	
24.	Health Care Agency: Behavioral Health Management of Gift Cards for Clients	
25.	Tax Collector and Auditor-Controller: Property Tax Refund Process	
26.	County Executive Office: Health Insurance Premium Payments	
27.	Human Services Agency: Not-for-Profit Contracting	200
28.	General Services Agency: Contract Renewal Process	
29.		
30.	General Services Agency: Administration of Parking Citation Revenue	200
31.	County Executive Office: Administration of Courts Collections Services Agreement	200
32.	County Executive Office: Human Resources and Benefits Compliance	300
33.	Assessor: Efficiency of Departmental Processes	300
34.	Human Services Agency: PAPG Internal Controls and Caseload Management	300
35.	Health Care Agency: Behavioral Health Fiscal and Staff Management	300
36.	Health Care Agency: VCMC Accounts Payable	200
37.	County Executive Office: Oversight/Reporting on Departmental Corrective Actions	300
38.	Health Care Agency: VCMC Hospital Replacement Wing Project Contract Compliance	300
39.	Fire Protection District: Hazardous Material Inspections and Billings	300
40.	Assessor: Fiscal Processes and Oversight	200
41.	Health Care Agency: Behavioral Health Rehabilitation Center Contracts	300
42.	Public Works Agency: Waterworks Districts Charges and Collections  - Lake Sherwood Community Services District	400
43.	Sheriff: Property/Evidence Room Accountability	200
44.	General Services Agency: Vendor Adherence to Price Agreement Terms	200
45.	Health Care Agency: Mental Health Services Act Program Spending	200
46.	Health Care Agency: Payroll Incentive Payments	200
47.	Public Works Agency: Support for Payments to Contractors	200
48.	Health Care Agency: Behavioral Health Medi-Cal Site Certification Process	<u>200</u>
		11,470
	TOTAL FUTURE PLANNED HOURS	<u>35,770</u>