2019 - 2020 Ventura County Grand Jury



Final Report

Financial Relationship Between Ventura County Medical Center and the Ventura County General Fund

April 2, 2020

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Financial Relationship Between Ventura County Medical Center and the Ventura County General Fund

Summary

The 2019-2020 Ventura County Grand Jury (Grand Jury) conducted an investigation concerning the basis for certain cash advances from the Ventura County General Fund (General Fund) to the Ventura County Medical Center (Medical Center), operating as an enterprise fund of Ventura County (County), and the current status of the outstanding balance of those advances.

The County Board of Supervisors (Board), when discussing the outstanding balance of the advances, consistently refers to them as "loans." The Grand Jury concluded the description of the outstanding balance of those advances as "loans" did not accurately represent the nature of the advances to an enterprise fund. The Grand Jury recommends the Board refrain from referring to these advances as "loans."

In August of 2019, representatives of the Medical Center and the Ventura County Auditor-Controller's Office (Auditor-Controller's Office) made differing public statements regarding the projected fiscal year financial performance of the Medical Center. No prior consultation occurred between representatives of the Medical Center and the Auditor-Controller's Office before these statements were made. The Grand Jury found that the County does not have a policy requiring or recommending such consultation.

The Grand Jury concluded inconsistent representations from different County agencies regarding the Medical Center's financial performance in the same time frame leads to public confusion.

The Grand Jury recommends the Board develop a written policy/procedure requiring an enterprise fund, like the Medical Center, to consult with the Auditor-Controller's Office before the publication of any projected financial performance.

The Grand Jury concluded the underlying factor for advances to the Medical Center from the General Fund is the delay in receipt of monies owed to the Medical Center from the State of California (State). These monies come through certain Medi-Cal incentive pool and waiver programs.

The Grand Jury commends the staff of the Medical Center for their diligent pursuit of payments owed from the State under these Medi-Cal incentive programs, which when received will greatly reduce the amount owed to the General Fund.

Background

At a meeting of the Board on June 18, 2019, a motion was brought before the Board regarding the balance of funds advanced to the Medical Center by the General Fund. At that date, the balance of \$147 million had not been reimbursed. During public comments on the issue, a speaker requested the Board set up a repayment schedule with closer oversight by the Board of the operations of the Medical Center, hopefully resulting in repayment of the balance advanced. The speaker characterized the advances as a "loan," stating "... no lending agency in the world would offer loans with those terms [no interest and no required repayment]." (Ref-01)

During this June 18, 2019 Board meeting, as well as several subsequent Board meetings, the Board members made reference to these outstanding advances as "loans." (Ref-01, Ref-02, Ref-03) A report of these discussions was published in the Ventura County Star. (Ref-04)

The Grand Jury, pursuant to its statutory responsibility to "investigate and report on the operations, accounts, and records of the officers, departments, or functions of the county" initiated an investigation seeking clarification of several issues. (Ref-05)

- Are the advances from the General Fund to the Medical Center a "loan" with the attendant characteristics and requirements of a loan?
- Are there currently, and could there be further, efforts on the part of the Medical Center to give consistent financial projections and financial information in the same time period to avoid confusion?
- Is the Medical Center exercising appropriate diligence in obtaining reimbursement from State and Federal programs for services provided to qualified patients under Medi-Cal?

This report does not address the general administrative operation of the Medical Center. In January 2019, an outside audit report was submitted to the Auditor-Controller's Office with regard to the Medical Center's administrative operations. Given that report, the Grand Jury chose not to inquire further regarding those matters at this time. (Ref-06)

Methodology

The Grand Jury reviewed the following documents:

- 1. The Ventura County Comprehensive Audited Financial Reports (CAFR) for the fiscal years 2014 through 2019
- The Medical Center's aged accounts receivable schedule as of June 30, 2019

- 3. A letter received by the Medical Center from the California Department of Health Care Services regarding funds due under the Medi-Cal incentive programs (Att-01)
- 4. A-schedule of Medi-Cal incentive program funds due to the Medical Center from the State at January 31, 2020 (Att-02)
- 5. Representative daily financial cash reports of the County dated January 31, 2020, received from the Auditor-Controller's Office, which included the balance of General Fund advances to the Medical Center as of that date
- 6. Accounting Standards and Procedures for Counties- 2018 Edition, issued by the California State Controller's Office (ASP)
- 7. Relevant provisions of the California Government Code, Penal Code and Welfare and Institutions Code

The Grand Jury also conducted interviews with representatives of the Auditor-Controller's Office, the Medical Center and the California Association of Public Hospitals and Health Systems (CAPH). The CAPH represents the State's public health care systems.

Facts

Advances from the General Fund to the Medical Center

- **FA-01.** Each county in the State is obligated to provide medical services to its citizens who cannot financially provide for their own medical care, or are incompetent to do so, and whose family, or a State or private hospital, is not doing so (Safety Net Population). (Ref-07)
- **FA-02.** The Board has established an enterprise fund, known as the Ventura County Medical Center, to provide health care services.(Ref-08)
- **FA-03.** The County delivers medical services to the Safety Net Population through the Medical Center which is composed of two hospitals and 28 clinics. The majority of the Medical Center's patients are participants in Medi-Cal. (Ref-09)
- **FA-04.** The State enterprise fund authorization statute defines an enterprise fund as a fund which accounts for services furnished to the general public and is financed primarily by charges for such services. Each board of supervisors is required to make available such amounts as are necessary to establish each enterprise fund and to maintain the fund's financial viability. (Ref-10)
- **FA-05.** The General Fund is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. (Ref-11, Ref-12)

- **FA-06.** The County is required to account for the Medical Center as an enterprise fund, separate from the General Fund. (Ref-13)
- **FA-07.** Reciprocal interfund activity represents assets transferred between a county's general fund and its enterprise funds with a requirement for repayment. Nonreciprocal interfund activity represents assets transferred between a county's general fund and its enterprise funds without a requirement for repayment. (Ref-14)
- **FA-08.** The CAFR does not characterize these interfund transfers as either reciprocal or nonreciprocal. (Ref-15)
- **FA-09.** Periodically the General Fund provided, as required, interfund transfers to the Medical Center to meet its cash requirements. (Ref-01)
- FA-10. The Board has not assessed interest on these interfund transfers, nor has there been any repayment schedule established. (Ref-01, Ref-02, Ref-03)
- **FA-11.** The Board, the Medical Center and the relevant County agencies have referred to these unreturned interfund transfers to the Medical Center as "loans." (Ref-01, Ref-02, Ref-03)
- **FA-12.** The definition of "loan" in the Merriam Webster, Cambridge and Investopedia online dictionaries all provide that, as to money, it is something that is furnished to be returned with interest. (Ref-16, Ref-17, Ref-18)
- **FA-13.** The CAFR states that "[t]he General Fund extends long-term advances, when needed, for cash flow purposes, to funds outside the General Fund that receive funding on a reimbursement basis. *Repayment is expected when available cash is in excess of that needed for operations."* (emphasis added) (Ref-19)
- **FA-14.** When the Medical Center had cash in excess of that needed for operations, the Medical Center has returned funds to the General Fund.(Ref-19) (Att-03)
- **FA-15.** At Board meetings the outstanding balance of the funds provided by the General Fund to the Medical Center have been the subject of exchanges among Board members. (Ref-01, Ref-02, Ref-03)
- FA-16. During the public comment session of a Board meeting, a speaker asked why unrepaid advances do not bear interest and why there is no repayment schedule. In raising that issue they asserted that "... no lending agency in the world would offer loans with those terms [no interest and no required repayment]." (Ref-01)

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FA-17. On July 31, 2019 the Ventura County Star published an article reporting these discussions at the Board meeting and referred to the above quote. (Ref-04)

Consistency In Financial Projections

- **FA-18.** The Ventura County Health Care Agency (VCHCA) operates the Medical Center.(Ref-20)
- FA-19. At the August 7, 2019 meeting of the Medical Center Oversight Committee, VCHCA reported it now estimated a \$6 million profit. Earlier it had estimated a \$19.2 million loss for the fiscal year ending June 30, 2019.
- **FA-20.** After the above meeting, the Auditor-Controller's Office said this projection included payments due from the State from prior years which have nothing to do with (financial) operations this last fiscal year. "I would venture to guess if you took out these one-time dollars, the hospital broke even or still had an operating loss."
- FA-21. On August 10, 2019 an article in the Ventura County Star published the above statements of both VCHCA and the Auditor-Controller's Office. (Ref-21) There were no prior discussions between the Medical Center or VCHCA and the Auditor-Controller's Office with respect to the financial projections referenced above.
- **FA-22.** Board policies exist which require the review by or with the Auditor-Controller's Office with respect to certain matters, including but not limited to:
 - 1. Requests for an item to be placed on the Board agenda that has a fiscal impact (Ref-22)
 - 2. Rates and fees to be charged for services by an enterprise fund in the budget process (Ref-23)
 - 3. Revenue projections that will not meet budgeted sums (Ref-23)
- **FA-23.** No written policy exists requiring an enterprise fund representative to involve the Auditor-Controller's Office before making public statements as to the financial performance of that fund.

Efforts of the Medical Center to Collect Medi-Cal Incentive Program Funds

- **FA-24.** Approximately 75% of the patients treated by the Medical Center are Medi-Cal patients.
- **FA-25.** Medi-Cal does not fully compensate the Medical Center for the direct cost of services provided. (Ref-24)
- **FA-26.** The Medical Center receives additional payments through various Medi-Cal incentive programs. While some of these Medi-Cal incentive programs make payments on a formula basis, others make payments from a pool of funds where a particular hospital's entitlement is based on its comparative performance with respect to other participating public hospitals. (Ref-24)
- **FA-27.** The Medical Center has submitted extensive paperwork in connection with its efforts to obtain payment under these Medi-Cal incentive programs.
- **FA-28.** The final amount to be received by the Medical Center under those programs cannot be calculated or paid until all audits of public hospitals in the State have been completed and all appeals have been resolved.
- **FA-29.** As of January 31, 2020 the sum calculated by the Medical Center to be paid to it by the State under the Medi-Cal incentive programs was \$215 million. Some of these funds are due from as early as the end of the 2008 fiscal year. (Att-02)
- FA-30. VCHCA has made numerous attempts to expedite payment from the State of the amounts to be paid to the Medical Center, including a meeting in Sacramento in an attempt to obtain a payment of at least \$50 million. VCHCA received a letter from the California Department of Health Care Services that it expects some of the funds from these programs would be received by the end of fiscal year 2020. (Att-01)
- FA-31. From June 30, 2014 to June 30, 2019, the amount of the advances from the General Fund to the Medical Center increased from \$18.6 million to \$125.5 million. At January 31, 2020, the outstanding balance was \$117 million. (Ref-19, Ref-25) (Att-03)
- **FA-32.** The Medical Center is a member of CAPH, comprised of the 26 California public hospitals and five University of California medical research hospitals. All are experiencing the same inability to obtain full payments due them from the State under these Medi-Cal incentive programs.

Conclusions

- **C-01.** The Grand Jury concluded the State's lengthy process to make full payment of the amounts owed to the Medical Center under the Medi-Cal incentive programs has been the underlying factor in creating the need for advances from the General Fund. (FA-01, FA-02, FA-03, FA-04, FA-05, FA-06, FA-09, FA- 24, FA-25, FA-26, FA-27, FA-28, FA-29, FA-30, FA-31, FA-32)
- **C-02.** The Grand Jury concluded the CAFR is unclear as to whether the advances to the Medical Center are reciprocal or nonreciprocal. (FA-01, FA-02, FA-03, FA-04, FA-05, FA-06, FA-07, FA-08)
- **C-03.** The Grand Jury concluded that the funds advanced from the General Fund to the Medical Center do not require the payment of interest and there is no specific requirement of repayment. Advances are repaid by the Medical Center to the General Fund only when cash flow permits. (FA-01, FA-02, FA-03, FA-04, FA-05, FA-06, FA-07, FA-08, FA-09, FA-10, FA-11, FA-12, FA-13, FA-14)
- **C-04.** The Grand Jury concluded that advances from the General Fund to the Medical Center are not a "loan." (FA-01, FA-02, FA-03, FA-04, FA-05, FA-06, FA-07, FA-08, FA-09, FA-10, FA-11, FA-12, FA-13, FA-14, FA-15, FA-16, FA-17)
- **C-05.** The Grand Jury concluded references to the advances from the General Fund to the Medical Center as loans creates unfounded expectations with respect to repayment of the advances and interest thereon. (FA-01, FA-02, FA-03, FA-04, FA-05, FA-06, FA-07, FA-08, FA-09, FA-10, FA-11, FA-12, FA-13, FA-14, FA-15, FA-16, FA-17)
- **C-06.** The Grand Jury concluded the failure of VCHCA and the Auditor-Controller's Office to communicate and coordinate their public statements regarding the Medical Center's financial performance creates the perception the two agencies are providing conflicting statements. (FA-18,-FA-19, FA-20, FA-21, FA-22, FA-23)
- **C-07.** The Grand Jury concluded the Medical Center is taking appropriate actions to obtain full reimbursement of Medi-Cal incentive program fund owed from the State. (FA-24, FA-25, FA-26, FA-27, FA-28, FA-29, FA-30, FA-31, FA-32)

Recommendations

- **R-01.** The Grand Jury recommends the Auditor-Controller's Office state in the CAFR that the Medical Center enterprise fund is a nonreciprocal fund. (C-02, C-03, C-04, C-05)
- **R-02.** The Grand Jury recommends the Board not refer to the General Fund transfers to the Medical Center as "loans" rather than "advances." (C-03, C-04, C-05)
- **R-03.** The Grand Jury recommends the Board adopt a written policy/procedure requiring an enterprise fund, such as the Medical Center, to consult with the Auditor-Controller's Office before public disclosure of any projected financial information. (C-06)

Responses

Responses Required From:

Ventura County Auditor-Controller (C-01, C-02, C-03, C-04, C-05, C-06) (R-01, R-03)

Ventura County Board of Supervisors (C-01, C-02, C-03, C-04, C-05, C-06, C-07) (R-02, R-03)

Responses Requested From:

Ventura County Health Care Agency (C-01, C-03, C-04, C-05, C-06, C-07) (R-03)

Commendation

The Grand Jury commends the management of the Medical Center for its continuing efforts to obtain full reimbursement of Medi-Cal incentive program funds owed from the State. (C-01, C-07)

References

- **Ref-01.** Video of Board meeting on June 18, 2019 at minute 57.46 <u>https://ventura.granicus.com/player/clip/5259?view_id=67</u> Accessed April 2, 2020
- **Ref-02.** Video of Board meeting on July 23, 2019 at minute 1.01.30 <u>https://ventura.granicus.com/player/clip/5280?view_id=67</u> Accessed April 2, 2020
- **Ref-03.** Video of Board meeting on July 30, 2019 at minute 49.46 <u>https://ventura.granicus.com/player/clip/5286?view_id=67</u> Accessed April 2, 2020

- Ref-04. Wilson, Kathleen. Loan policy adopted for Ventura County Medical Center as Supervisors level allegations. The Ventura County Star, July 31, 2019 <u>https://www.vcstar.com/story/news/politics/2019/07/31/supervisorslevel-allegations-loan-policy-adopted-vcmc/1833728001/</u> Accessed April 2, 2020
- Ref-05. California Penal Code Section 925 <u>https://codes.findlaw.com/ca/penal-code/pen-sect-925.html</u> Accessed April 2, 2020
- Ref-06. Auditor-Controller's Office. Audit of the Health Care Agency's Internal Controls over Financial Budgets, Projections, and Reporting for the Ventura County Medical Center. Memorandum, January 4, 2019 <u>https://vcportal.ventura.org/auditor/docs/audit-reports/FY2018-2019/2019-01-</u> 04%20Audit%20of%20HCA's%20Internal%20Controls%20for%20VCM C1.pdf

Accessed April 2, 2020

- Ref-07. California Welfare and Institutions Code Section 1700 https://codes.findlaw.com/ca/welfare-and-institutions-code/wic-sect-17000.html Accessed April 2, 2020
- **Ref-08.** CAFR Fiscal Year Ended June 30, 2019, Pages 6,17,34,35 and 52 https://vcportal.ventura.org/auditor/docs/financial-reports/cafr-2019/FY19 CAFR.pdf Accessed April 2, 2020
- **Ref-09.** CAFR Fiscal Year Ended June 30, 2019, Page 61 <u>https://vcportal.ventura.org/auditor/docs/financial-reports/cafr-</u> <u>2019/FY19_CAFR.pdf</u> Accessed April 2, 2020
- Ref-10. California Government Code section 25261 <u>https://codes.findlaw.com/ca/government-code/gov-sect-25261.html</u> <u>Accessed April 2, 2020</u>
- Ref-11. ASP Chapter 1, Section 1.08, Page 4 <u>https://www.sco.ca.gov/Files-ARD-Local/ASP_Manual.pdf</u> <u>Accessed April 2, 2020</u>
- **Ref-12.** ASP-Chapter 1, Section 1.06 and 1.07, Page 4 <u>https://www.sco.ca.gov/Files-ARD-Local/ASP_Manual.pdf</u> <u>Accessed April 2, 2020</u>

- Ref-13. ASP- Chapter 8, Section 8.25, Page 106 https://www.sco.ca.gov/Files-ARD-Local/ASP_Manual.pdf Accessed April 2, 2020
- Ref-14. ASP- Chapter 1, Section 1.20, Page 8 <u>https://www.sco.ca.gov/Files-ARD-Local/ASP_Manual.pdf</u> <u>Accessed April 2, 2020</u>
- Ref-15. CAFR Fiscal Year Ended June 30, 2019 https://vcportal.ventura.org/auditor/docs/financial-reports/cafr-2019/FY19_CAFR.pdf Accessed April 2, 2020
- Ref-16. Online Merriam Webster Dictionary <u>https://www.merriam-webster.com/dictionary/loan</u> Accessed April 2, 2020
- **Ref-17.** Online Cambridge English Dictionary <u>https://dictionary.cambridge.org/us/dictionary/english/loan</u> Accessed April 2, 2020
- Ref-18. Online Investopedia Dictionary https://www.investopedia.com/terms/l/loan.asp Accessed April 2, 2020
- Ref-19. CAFR Fiscal Year Ended June 30, 2019, Page 76 https://vcportal.ventura.org/auditor/docs/financial-reports/cafr-2019/FY19 CAFR.pdf Accessed April 2, 2020
- Ref-20. VCHCA http://www.vchca.org/ Accessed April 2, 2020
- **Ref-21.** Wilson, Kathleen. Officials predict \$6 million finish for VCMC, reversing call of \$19.2 million loss. The Ventura County Star, August 10, 2019 <u>https://www.vcstar.com/story/news/2019/08/10/officials-predict-6-m-finish-ventura-county-medical-center-not-19-m-loss/1967138001/</u> Accessed April 2, 2020
- Ref-22. Ventura County. ADMINISTRATIVE POLICY MANUAL, January 2018; Policy No. Chapter II-13,"Procedure" Section, Item 4 (b) <u>https://gsa-</u> <u>docushare.countyofventura.org/docushare/dsweb/Get/Document-</u> <u>46627</u> Accessed April 2, 2020

- Ref-23. Ventura County. ADMINISTRATIVE POLICY MANUAL, January 2018: Policy No. VII(A)-4, "Policy" Sections 3 and 8 <u>https://gsa</u> <u>docushare.countyofventura.org/docushare/dsweb/Get/Document-</u> <u>46627</u> Accessed April 2, 2020
- **Ref-24.** CAFR Fiscal Year Ended June 30, 2019, Page 95 <u>https://vcportal.ventura.org/auditor/docs/financial-reports/cafr-2019/FY19_CAFR.pdf</u> Accessed April 2, 2020
- **Ref-25.** CAFR Fiscal Year Ended June 30, 2014, Page 73 https://vcportal.ventura.org/auditor/docs/financial-reports/cafr-2014/FY14_CAFR.pdf Accessed April 2, 2020`

Attachments

- **Att-01.** Undated Letter from the California Department of Health Care Services to the County Advising When Distributions to the Medical Center Are Likely to Be Made
- **Att-02.** Schedule of Medi-Cal Incentive Program Funds Due to the Medical Center from the State at January 31, 2020
- Att-03. County's Daily Financial Cash Report for the Month of January 2020

Glossary

<u>TERM</u>	DEFINITION
ASP	Accounting Standards and Procedures for Counties – 2018 Edition, issued by the California State Controller's Office
Auditor- Controller's Office	Ventura County Auditor- Controller's Office
Board	Ventura County Board of Supervisors
CAFR	Comprehensive Audited Financial Statement
САРН	California Association of Public Hospitals and Health Systems
County	Ventura County
General Fund	Ventura County General Fund
Grand Jury	2019-2020 Ventura County Grand Jury
Medical Center	Ventura County Medical Center
State	State of California
VCHCA	Ventura County Health Care Agency

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Attachment 01

Undated Letter from the California Department of Health Care Services to the County Advising When Distributions to the Medical Center Are Likely to Be Made



State of California—Health and Human Services Agency Department of Health Care Services



GOVENNOR

TO: THE COUNTY OF VENTURA

SUBJECT: OUTSTANDING PAYMENTS

The Department is working to establish a timeline and framework to process payments for various programs including but not limited to the Quality Improvoment Pproject (QIP), the Enhanced Payment Project (EPP), and the Public Hospital Redesign and Incentives in Medi-Cal Program (PRIME), and expects to update the county as soon as this timeline and framework are finalized. At this time, the Department is tentatively scheduled to pay Ventura approximately \$18 million by the end of the current fiscal year for PR/ME and AB 915.

The Department's efforts to resolve prior year reconciliations for the Safety Net Caro Pool and DSH Stabilization for State Fiscal Years 2007/08, 2008/09, and 2009/10 are also on-going. The Department expects to be able to make these payments to Ventura in State Fiscal Year 2019-20.

The Department is committed to processing all payments to providers as soon as possible upon a satisfactory completion of the reconciliations of each program. Should you have any questions regarding this issue, please email <u>Katie.Brooks@dhcs.ca.gov</u>.

Sinceresy,

Katie Brooks, Chief Hospital Financing Branch Safety Net Financing Division

> Hospital First sing Branch Sefety Net First-cing Division, MS 4504 P.O. Box 997436, Secramentol CA. 95899-7436 Footati (016) 552-0113

Attachment 02

Schedule of Medi-Cal Incentive Program Funds Due to the Medical Center from the State at January 31, 2020

_	Estimated Su	upplemental Fu	nding Receivab	le draft for d	discussion				
_	As of Jan 31	st, 2020	1						
_						Receipt of Funds: Estimated Timing		d Timing	
			June 30 2019	FY2020	Received	YE June 2020	YE June 2021	YE June 2022	Jan 31 2020
	Fiscal Year	Source	Receivable	adjustmnts	FY19-20				Receivable
26	FY 1920	EPP		20,092,000				20,092,000	20,092,000
27	CY 2019 (Jul	WPC		4,253,996		4,253,996			4,253,996
28	FY 1920	QIP		26,005,206				26,005,206	26,005,206
29	FY 1920	PRIME		35,002,648		17,501,324	17,501,324		35,002,648
30	FY 1920	GPP Q1		7,168,284	7,168,284	-			-
31	FY 1920	GPP Q2		10,057,555		10,057,555	-		10,057,555
32	FY 1920	GPP Jan 2020		2,779,929		2,779,929			2,779,929
33	CY 2019 (Jul	WPC		4,253,996		4,253,996			4,253,996
34	CY 2020 (Jan to June)			4,253,996			4,253,996		4,253,996
35	LIHP payment			(8,256,213)		(8,356,213)	-		(8,356,213
36	FY 1516 PPS recon			(9,250,855)		(9,250,855)	-		(9,250,855
37	FY 1617 PPS recon			(9,408,979)		(9,408,979)	-		(9,408,979
38	Total		214,544,140	97,365,494	96,885,040	61,050,305	107,777,083	46,097,206	214,924,594

Attachment 03

County's Daily Financial Cash Report for the Month of January 2020

Fin.	<u>al I</u>	Re	po	<u>rt</u>

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MEDICAL INS 1420	2,783 2,783	2,783 2,820 3,169 3,267 3,267	3,267 3,267 3,261 2,984 2,985	2,979 2,979 3,346 3,346	3,353 3,353 3,353 3,347 3,399	ldcst, decr 3 a/r, 1.7 gldc 5F incr .1 mi i-cal, 1.1 gld i-cal, 1.1 gld cr .4 a/r, .3	p; TEETER in D vcmc loan 1/15 GF inc 2 pyrl; VCMC fed aid, .1 si	mine, Jr.2. 15 (20) instill carrer (2) TSP factor (2) 17 TSP factor (2) 17 TSP factor (2) 17 TSP factor (2) 11 character (2) 12 character (2)
WRKS COMP 1300	166,461 166,450	166,442 166,109 166,109 166,112 165,814	165,601 165,223 165,222 166,697 166,697	166,697 166,369 165,850 165,850	166,349 165,892 165,891 167,379 166,945	. 1 a/r, 2.0 g MC incr 2.2 hc ins. 1/7 (hc ins. 1/7 (i/r, 1.1 med ib; VCMC in lisc ivs: VCM	u, decr .5 a/ misc crs, 34 decr .5 a /p. r .1 a/p, 26. .1 st aid, 1.8	for fronts, 1 for fronts, 1 a Ap, 6 Ibu vsvs, 9 s/us a aid, .4 inv ef billing, Vc enf cntrts, .5 s mnt/tx col sf billing, de sf billing, de oc, .4 plnj oc, .4 plnj
LIAB/PTY INS ISF 1320	38,481 38,471	38,468 38,467 38,450 38,420 38,403	38,403 38,403 38,405 38,400 38,400	38,273 38,273 38,273 38,273 38,273	38,378 38,378 38,378 38,378 38,378	; VCMC incr id pmnt; VC a/p, .3 beta MC incr .2 a county contr	.2 a/r,1.0 ip 4 GF incr .1 /p; TRANSP prepay, dec 5 misc crs, 2	minus, vvv omb, decr., 1 c crs, 1. agri c crs, 1. 4 fe 1.1 a/p, 9 i crs, 2.7 law crs, 2.7 law crs, 2.7 law rtx supl, .3 a NS incr 1.4 li ntrfnd all ntrfnd all
IHSS PUB AUTH S800	4,271	4,271 4,271 3,778 3,778 3,778	3,778 3,778 3,778 3,778 3,741 3,741	3,741 3,986 3,985 3,985	3,991 3,991 3,990 4,889 4,889	ss, 25.6 pyrl .3 a/p, 2.5 a a/r, decr .2 ef billing; VC 2.1 a/p, 1.0 c eu VLF. decr	: VCMC incr sh supiti 1/1 ev, decr .5 a eturn retire 17 GF incr . incr 1.0 isf F	increase of the case of the ca
FIRE PROT DIST F	103,643 103,598	103,632 104,817 105,872 105,836 105,836	105,809 105,756 105,586 105,586 100,613 100,596	100,538 100,520 100,779 100,709	100,477 100,444 100,172 95,124 94,971	8 loan to dc repay, decr CMC incr .1 1.0 a/p, .1 is ; fees, decr 2 3.5 p/tx in lie	.1 pyrl supl; i-cal, 33.6 di lecr .4 a/p. r lecr .8.6 r ilsc crs, 8.6 r e to pyrl. 1/ a/p; PWKS	a province of the second secon
LIBRARY F SVCS S060	4,557 5,335	5,335 5,331 5,386 5,386 5,385	5,362 5,332 5,087 5,087	5,113 5,112 5,112 5,112	5,002 4,983 4,952 4,710 4,711	decr .6 a/p, . turn retire p isf billing; V IOPTR, decr crs, .3 rec'dg enf cntrct, 55	lecr 1.0 ipu, a/r, 6.5 med / to gf; FAC c GF incr .2 m VDS decr du	From the second
CHILD SUP L SVCS S050	184 183	2,015 1,234 1,227 1,226 1,226	1,226 1,226 1,226 456 447	439 440 436	434 433 346 147 147	, .4 crt svcs of scc svcs of scc svcs of scc svcs of scc s,3 relevent of the scc s,8,3 relevent of scc s, .1 misc of scc s, .2 law of scc scc scc scc s, .2 law of scc scc scc scc scc scc scc scc scc sc	rikrs comp, c CMC incr. 7 .0 loan repar 8 a/p. 1/16 ALL OTH FUI /CMC incr. 3	redicted, dec a/p. 1/23 (vETWORK SN vETWORK SN eer. 2 a/p; VI liling; FAC inc ind; VCMC in ind; VCMC in in in in in in in in in in in in in i
Family Ch of Funds TOTAL	0 167,137 177,803 0	0 176,649 181,665 179,401 238,898 241,300 241,300	0 280,595 279,861 278,880 256,704 256,704	256,812 257,061 255,853 262,037 0	0 262,220 264,074 265,560 243,333 251,986	ih xfr fr trust GF incr.2 mi L misc crs, de unsec, .9 pr ling. 1/8 GF F incr.1 misc	nisc crs, .2 w scr .5 a/p, VC cr .7 a/p, 34, 1.1 a/r, decr .1 a/p, .5 pyrl; 1 isf billing: \	2 a/r, 2.0 m clms, decr. 5 ecr 5.4 a/p; h fir fr trust, de ncr 1.0 is fin ncr 1.0 is fin ncr 1.0 is fin ncr 2.0 fin r due to pyri- r due to pyri- 2 a/p, 5.
IT SERV I ISF 0	7,426	7,425 7,966 8,169 8,169 8,169 8,019 2	8,021 8,021 8,021 2,259 7,258 2,7,258	7,294 2	7,291 7,287 7,287 2,226 8,612 8,612 8,594 2 2	fed aid, .5 cs o pyrl. 1/3 (6 GF incr .1 .2 p/tx prior incr .5 isf bill 5 a/p; 1/9 G	GF incr .1 n misc crs, de nxt clms, de VCMC incr . FAC decr .2 lecr .6 a/p,	CCMC intra- a/r, .3 gnxt (a/r, .3 gnxt), de fees, .8 csh x ecr. 7 a/p, .1 ng; TRANSP i ng; TRANSP i ng; TRANSP i ng; TRANSP i ng; TRANSP i cs, vcmos decr. 7 a/p, .1 .2 fe felign st, .7 realign st, .7 realign st,
NETWORK I SVCS ISF I510	7,773 7,772	7,688 7,132 7,134 7,134 7,060	7,066 7,065 6,937 6,710 6,694	6,691 6,682 6,290 6,288	6,298 6,277 6,221 7,263 7,158	1/2 GF incr. 2 misc crs., 4 fed aid, 5 csh Xir fr trust, 4 crt sves deer. 5 a/p, 3 loan to dess, 25.6 pyrl; VCMC incr. 1 a/r, 2.0 gidest, decr 3.1 a/p, 6.4 pyrl; ALL OTH FUNDS deer due to pyrl. 1/3 GF incr. 2 misc crs, 83 return retire prepay, decr. 3 a/p, 2.5 aid pmmt; VCMC incr. 2 a/r, 1.7 gidest, decr. 3 a/p, 2.8 with trust of the trust of trust. 2 a/r, 1.1 gidest, decr. 6 a/p; 2 if the trust of the	gldst, deer 12.8/p. 1/10 GF iner 1 misc csr, 2 wrkrs comp, deer 1.0 ipu, 1 pmi supi: VCMC iner 2.8/r,1.0 pu, dert, 3 dpi TETER iner 2.4 px csh appromint. 2113 GF iner 1.1 misc csr, 2 wrkrs comp, deer 1.0 ipu, 1 pmi supi: VCMC iner 2.8/r,1.0 pu, dert, 3.40 ppi: VCMC iner 3.8/p. 3 qmx time; deer 2.8/p. 5 voltom repsy of FAC deer 4.40, rev, deer 5.8/p. IFANSP deer 3.8/p. store 1.1 misc csr, 3.40 ppi: VCMC iner 3.8/p. 3 qmx time; deer 7.8/p. 5 voltom repsy of FAC deer 4.40, rev, deer 5.8/p. IFANSP deer 3.8/p. store 1.1 misc csr, 3.40 bib: VCMC iner 3.8/p. 3 qmx time; deer 7.8/p. 5 voltom repsy of FAC deer 4.40, rev, deer 5.8/p. IFANSP deer 5.8/p. 1/VCMC iner 4.8/r, 1.1 bib: 4 deer 4.8/p. 5 (PVTMC iner 1.8/r, deer 8.8/p. 1/16 GF iner 2. misc csr, 8.6 return refer prepsy deer 1.8/p. 3.62 pwi): VCMC iner 4.8/r, 1.1 bib: 4 deer 4.8/p. 5 (PVTMC iner 1.8/r, deer 8.8/p. 1/16 GF iner 2.8 misc csr, 8.6 return refer prepsy deer 1.8 (PVTMC iner 4.8/r, 1.1 bib: 4 deer 4.8/p. 5 (PVTMC iner 1.8/r, deer 8.8/p. 1/16 GF iner 2.8 misc csr, 8.6 return refer prepsy deer 1.8 (PVTMC iner 4.8/r, 1.1). pitots, deer 4.8/p. 5 (PVTMC iner 1.8/r, deer 8.8/p. 1/15 GF iner 0.8 misc res, 2.1 at 8.1 field iner 4.3 return refer terpsy deer 4.6 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer prepsy deer 1.8 (PVTMC iner 8.8/r). For 10 return refer 8.8/r). For 10 return r	crysteer (a <i>b</i>), 3 is tbilling, VCMC for 1, 200, where 1, 201, 1 by the up. 1/22. GF find: 1 miles can be a plan (by 1, 217 SP distrib). YCMC for 1, 3 miles 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 1 by 1, 3 miles (a cer 3, a pla), 1 by 1, 1 b
FACIL N ISF 8	10,028 10,027	9,987 9,916 9,737 9,536 9,544	9,536 9,168 9,147 8,375 8,375	8,014 7,914 7,841 7,914	7,757 8,040 10,654 10,097	1/2 GF incr ALL OTH FUN PWKS incr 1.: repay, 1.6 p/ NVS decr .6 i proceeds-win	idcst, decr pprnmnt. 1, /p; VCMC ir w enf cntrci dcst, decr .4	s, decr. 8 a/l, aid pmnt; (r, 1.6 gldcst atr, .3 forf/p a/p.; VCMC a/p.; VCMC a/p.; VCMC a/p.; VCMC a/p.; 7 bit: 26.6 p lling, 26.6 p lling, 26.6 p vis 26.9 v is 26.9 v is 26.9 v vis 26.9 v vis 26.5
MATRL ISF 1220	7,665 7,665	7,651 7,897 7,896 7,896 8,021	8,022 8,044 8,042 7,717 7,715	7,712 7,712 7,693 7,833	7,536 7,529 7,745 7,889 7,889	H K L Z L	<u>ם מ</u> ים מים	ירישיטיייק איז
IRANSP I210	9,318 9,274	9,270 9,273 9,271 9,257	8,747 8,730 8,702 8,529 8,519	8,415 8,413 8,391 8,293	8,102 9,093 8,870 8,644 8,582	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	uc to	
HEAVY EQUIP I200	9,322 9,322	9,322 9,305 9,305 9,305	9,305 9,305 9,262 9,262	9,262 9,262 9,262 9,262	9,297 9,528 9,521 9,477 9,478	A100 1300	Due From D	
WTR WKS OP ISF 1110	1,203	1,399 1,399 1,399 1,642	1,640 1,640 1,640 1,699	1,699 1,698 1,698	1,702 1,651 1,645 1,368 1,368	Due from General Fund G001 Teeter Tax A100 Work Comp 1300 (Subtotal (Inter-Fund Loans Due From Due to	
) PUB WKS SVCS 1100	13,449 14,579	14,575 14,582 14,581 14,600 14,633	14,597 14,591 14,605 13,237 14,219	14,217 14,329 14,330 14,434	14,468 14,434 14,355 12,842 14,099			1 19 19
-31 2020) VCMC P ENT ES00	3,019 6,672	6,304 8,056 8,481 9,482 9,482	49,785 15,642 14,918 9,364 9,074	10,496 10,531 9,784 10,687	10,193 12,392 9,287 1,891 1,753	Loan Cap 4,000 3,800 2,000	35 3,250 4,000 5125,500	61,688 61,688 718,5161,931 12/26/2019 9/12/2019
FY 19-20 DAILY CASH REPORT (IN 000'S) ACCOUNTING PERIOD 07 (JAN 1-31 2020 GENERAL TEETER VCMC DATE FUND TAXRES0 ENT JAN GO01 A100 E500 1-HOI 1 ENT	53,144 53,144	53,144 53,144 53,144 53,144 53,144 55,514	55,514 55,514 55,514 55,514 55,514	55,514 55,514 55,514 55,514	55,582 55,583 55,582 55,582 55,583	64,861 117,000 600 2,616 1,737	35 0 0 186,849 olled to FY20, \$11 n cap \$135,000	
FY 19-20 DAILY CASH F ACCOUNTING PERIOD BATE FUND TA JAN G001 1401 1	44,790 50,524	49,884 52,995 50,284 109,617 108,822	108,362 142,141 142,049 124,387 128,622	127,498 127,712 127,757 132,822	133,994 132,260 134,454 119,667 127,093	ral Fund G00 N410 E500 S050 1210 E110/4275	S110 S800 E510 Subtotal CE Loan balance re CMC 6/30/19 Ioar	te Repayme te Repayme 40% 20% Interest Interest
FY 19-20 DAILY CASH REPORT (IN 000'S) ACCOUNTING PERIOD 07 (JAN 1-31 2020) DATE FUND TAX RESO ENT JAN GOU A100 E500 14-01 1	0 0 4 1	o∞≻∞o₽∓;	<u>5</u> 5 7 5 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	20 - HOL 21 23 23 23 23 24 23	26 27 29 30 30 30 29 29 29		Work Force 5110 35 [HISS-HSS 8800 0 VCHCP E510 0 6/30/19 VCMC VE Lan halance rolled to P20, 5 6/30/19 loan cap 5135,000	Total Note Repyrits Fund Bal N460 (000) Note Repayment Obligation (12311)9 12311)9 123110 123110 2010 2011 2012 2012 2012 2012 2012 2012 2012 2012 2012 2012 2012 2012 2013 2014 2015 2016 2017 2018 2019 2010 2011 2012 2012 2012 2012 2013 2014 2015 2016 2017 2018 2019 2010 2011 2012 2013 2014 2015 2016 2016

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