

Accelerating Innovation Through Deeper Connections



COUNTY *of* **VENTURA**

State of the County 2021



VENTURA COUNTY TAXPAYERS ASSOCIATION

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David Grau
Charlie McLaughlin
Dean Kunicki
Bruce Hendricks
Steven Frank
Marques Crutchfield



Thank you to our sponsors:



Thank you IT and General Services Agency!

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Board of Supervisors



District 1
Supervisor
Matt LaVere



District 2
Supervisor
Linda Parks



District 3
Supervisor
Kelly Long



District 4
Supervisor
Bob Huber



District 5
Supervisor
Carmen Ramirez

County Elected Officials



**Auditor-
Controller
Jeff Burgh**



**Clerk-Recorder
Registrar of Voters
Mark Lunn**



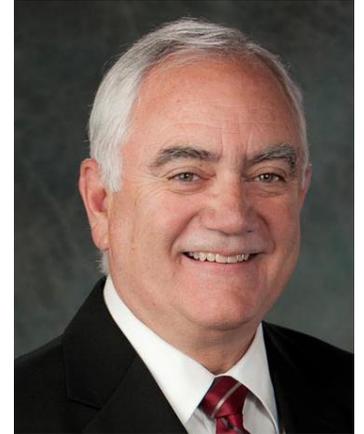
**Sheriff
Bill Ayub**



**Assessor
Dan Goodwin**



**District Attorney
Erik Nasarenko**



**Treasurer-Tax
Collector
Steven Hintz**

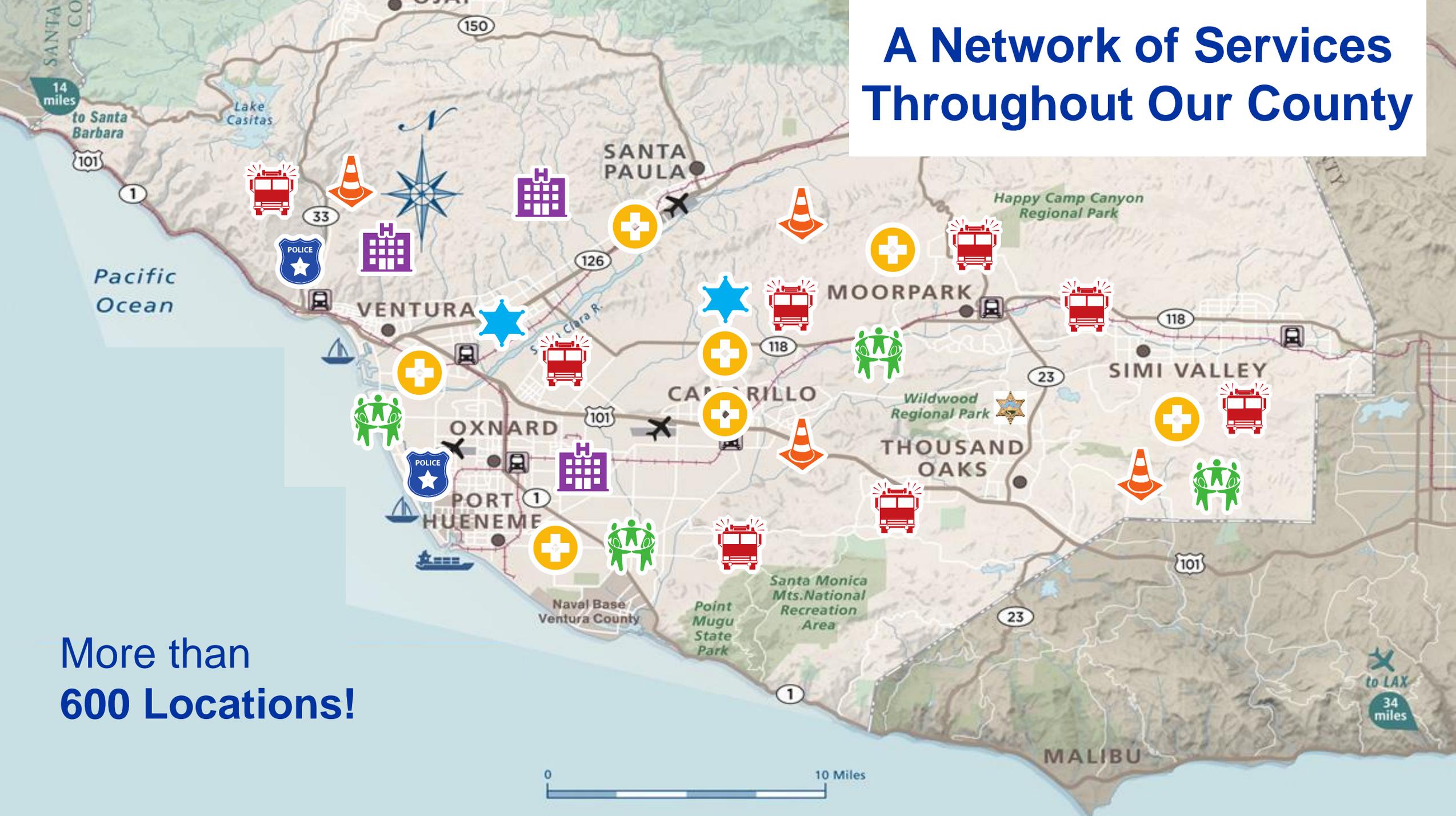


TWENTY-SIX AGENCIES

9,800+ EMPLOYEES

- Agricultural Commissioner
- Airports
- Animal Services
- Area Agency on Aging
- Assessor's Office
- Auditor-Controller
- Board of Supervisors
- Child Support Services
- Clerk-Recorder & Registrar of Voters
- County Executive Office
- County Counsel
- District Attorney
- Fire Department
- General Services Agency
- Harbor Department
- Health Care Agency
- Human Services Agency
- Information Technology Services
- Libraries
- Medical Examiners Office
- Probation Agency
- Public Defender
- Public Works Agency
- Resource Management Agency
- Sheriff's Office
- Treasurer-Tax Collector

A Network of Services Throughout Our County



More than
600 Locations!

COVID Response Relationships Key

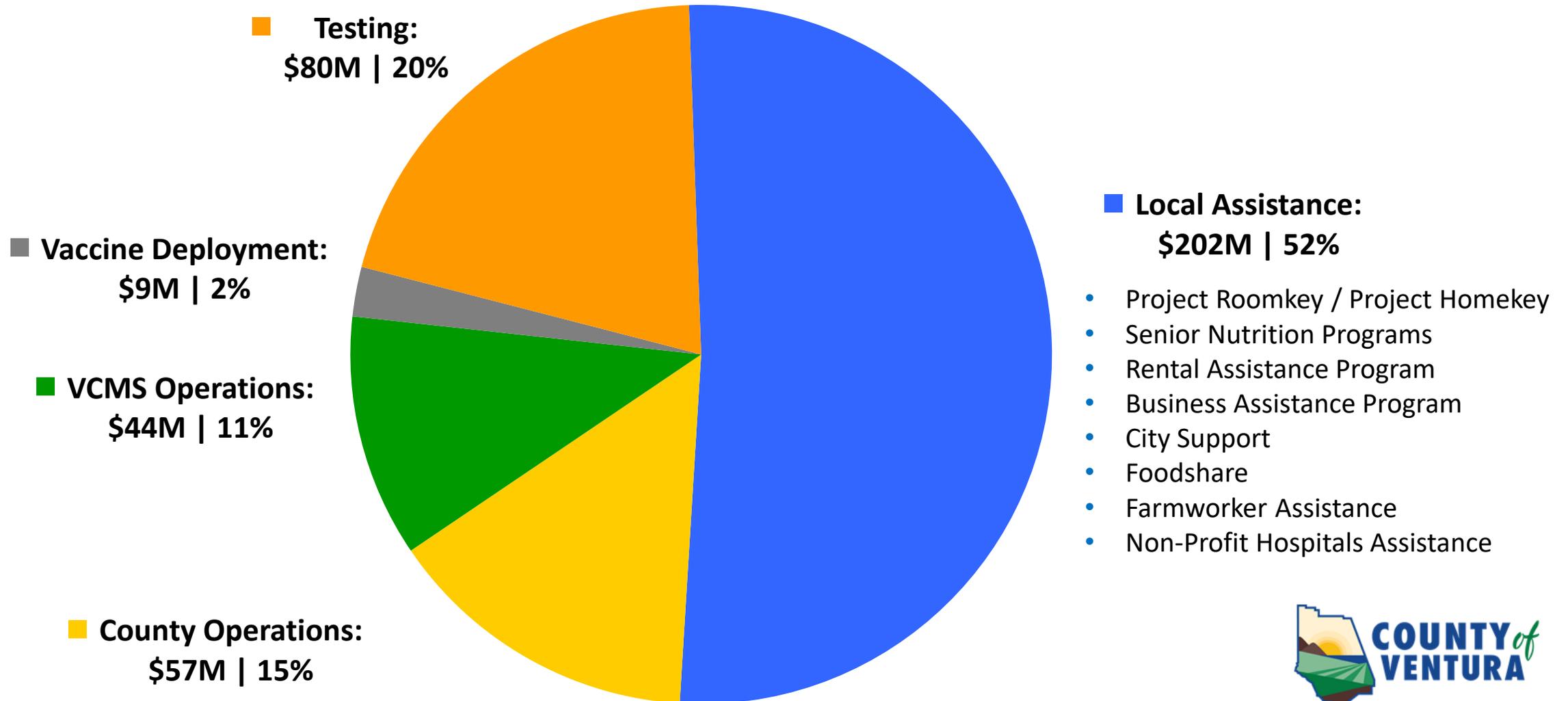
- Regular coordination calls
- Cities
- Business Community - Chambers
- Education Leaders
- Community Based Partners
- Groups supporting the unsheltered
- Agriculture
- Hospitals & Health Systems
- State & Federal Agencies





1,000+ Disaster Service Workers

COVID-19 Spending \$392M (CRF, PRF, & FEMA) Thru Sept 2021



American Rescue Plan

\$164.3 million:

- Obligated by 12/31/2024 Spent by 12/31/26
- Cities \$140.8 million
- Schools \$148 million

5 Major Categories

- Public Health Expenses
- Negative Economic Impacts
- Lost Revenue
- Essential Workers
- Infrastructure

Focus: Equity and disadvantaged communities

Must be evidenced-based with strong outcome reporting

Community Support Highlights

- \$94 million in Rental Assistance
 - \$70 million in Business Assistance
 - \$3.65 million in Farmworker Assistance
 - 5 million + meals delivered
 - \$5 million in Permit Fee Reductions
 - Homekey 70 bed hotel Oxnard
 - 669 housed through Project Roomkey
-



FARMWORKER RESOURCE PROGRAM

- State model
- Trusted messengers
- Multi-lingual crisis communication
- WhatsApp





Resource Management Agency

“This is not business as usual,” Kim Prillhart, Agency Director

- Managed the Ambassador Program for business registration and consultative inspections in coordination with more than 16,000 businesses.
- Managed Covid Hotline responding to over 51,000 reports
- Board of Supervisors waived \$5 million in Environmental Health/Fire inspection fees

- 80.9% 18+ 1 dose
- 79.3% 12+ 1 dose
- 72.2% both doses
- 1,076,976 vaccine doses administered
- 576,566 fully vaccinated!

THANK YOU, VENTURA COUNTY



VACCINES SAVE LIVES



Safe



Effective



Free

www.vcrecovers.org



COUNTY of VENTURA



Enhanced Community Outreach and Engagement

Community Engagement

More than 4 million reach across Facebook, Instagram, Twitter, Nextdoor @County of Ventura

E-news 300k subscribers throughout response.

Bus ads, billboards, electronic sign boards, flyers, radio, TV, print. 100+ press conferences, 300+ press releases, streamed Covid reports, community presentations and more!

Two-way. 24/7.





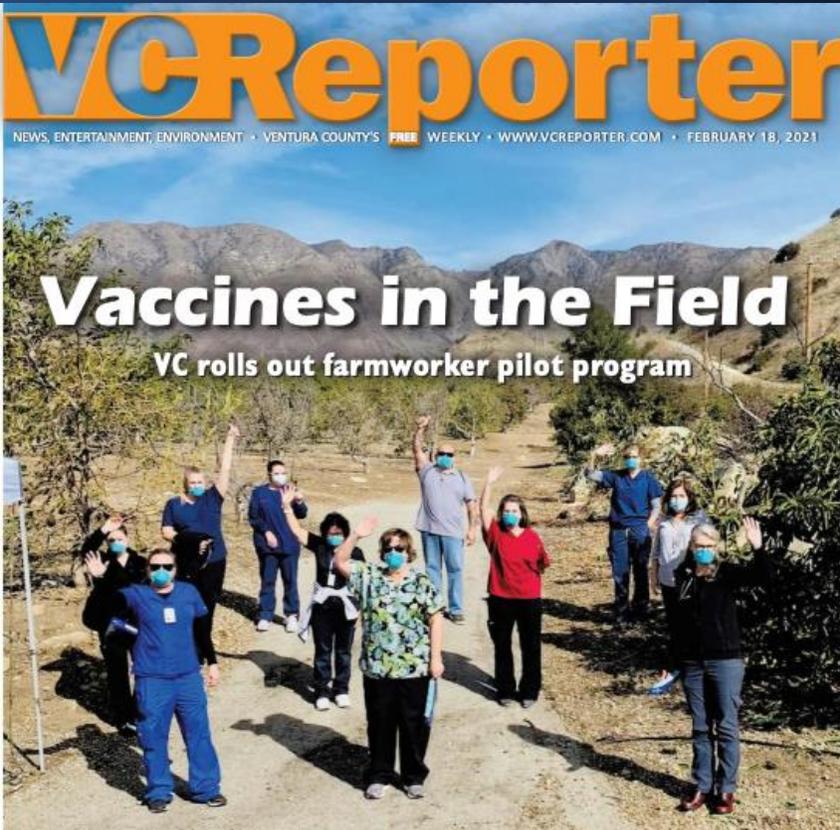
VC-Connects



Public Health Outreach

Community Engagement – Year-round

Community Engagement: Relationships Key



Effectively reach communities and vulnerable populations: many lack access to TV, internet, radio, cell, social media

- Older adults
- Low-income communities
- Non-English speakers
- People with disabilities including vision and hearing
- People who are unhoused
- Outdoor workers such as farmworkers
- Undocumented people
- Trusted networks – CBOs and community leaders, Faith-based, Schools
- Logrando Bienestar



Relationships build trust

- Weekly calls
- Listen and discuss community concerns and fears
- Incorporate community concerns
- Connect to available resources
- Increase trust with all government agencies involved
- Continue working together and support

Key Examples

- **Farmworker vaccine roll out**
- **Smoke Alert System**

Complete Reach Committee – Network of CBOs

Ventura County Community Foundation
Alano Club of Oxnard
Boys & Girls Club of Camarillo
Boys & Girls Club of Santa Clara Valley
Boys & Girls Clubs of Greater Oxnard and Port Hueneme
Child Development Resources of Ventura County, Inc.
City of Oxnard
Coalition for Family Harmony
Conejo Valley Senior Concerns
Council on American-Islamic Relations, Greater Los Angeles Area Office
Diversity Collective Ventura County
El Concilio Family Services

Faith Mission Christian Fellowship
Food Share
Gold Coast Veterans Foundation
Interface Children & Family Services
LUCHA (Inlakech)
Mixteco/Indigena Community Organizing Project
Nyeland Promise
Open Arms Foundation
Organizacion en California de Lideres Campesinas, Inc.
Oxnard Performing Arts Center Corporation
Planned Parenthood California Central Coast

Poder Popular
Proyecto Esperanza/Our Lady Guadalupe Church
Reiter Affiliated Companies
Revive Community Church
Safe Passage Youth Foundation
Santa Paula Chamber of Commerce
The Arc of Ventura County
Ventura County Alumnae Chapter of Delta Sigma Theta Sorority, Inc.
Ventura County CAREGIVERS
Ventura County Taxpayers Association
Vista Real Charter High School
Westminster Free Clinic

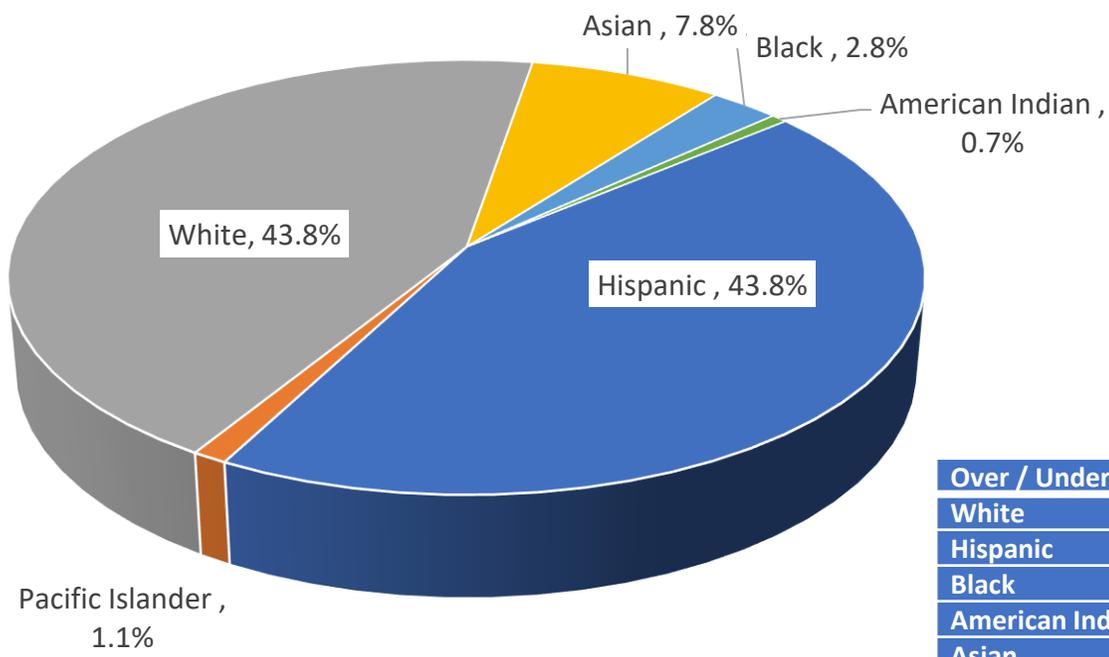


Diversity, Equity & Inclusion

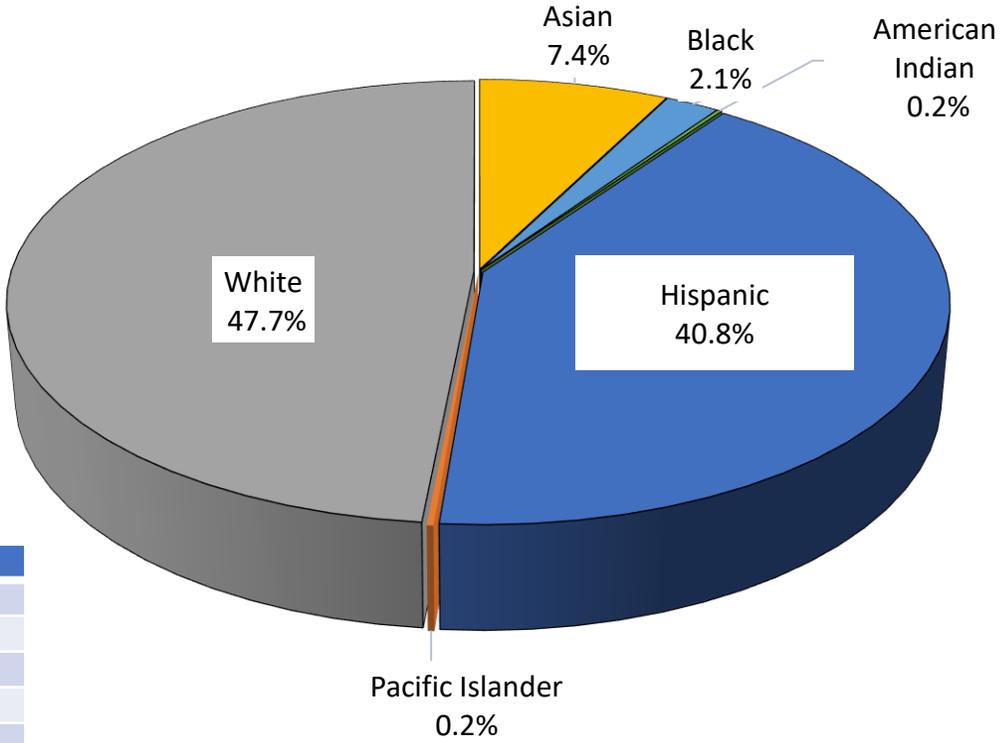
- DEI Council
- DEI Officer
- Mentorship Program
- More than 2,100 bilingual employees
- Hosted community employee townhalls
- Language accessibility and equitable services
- Formation Public Safety Racial Equity Advisory Group with public safety and community leaders
- Started normalizing conversation about race with the Race Dialogues within departments/agencies
- Resolution declaring Racism a Public Health Crisis
- Health Equity Community Advisory Group

Countywide Ethnicity

County Employees - March 2021



Community Labor Statistics*

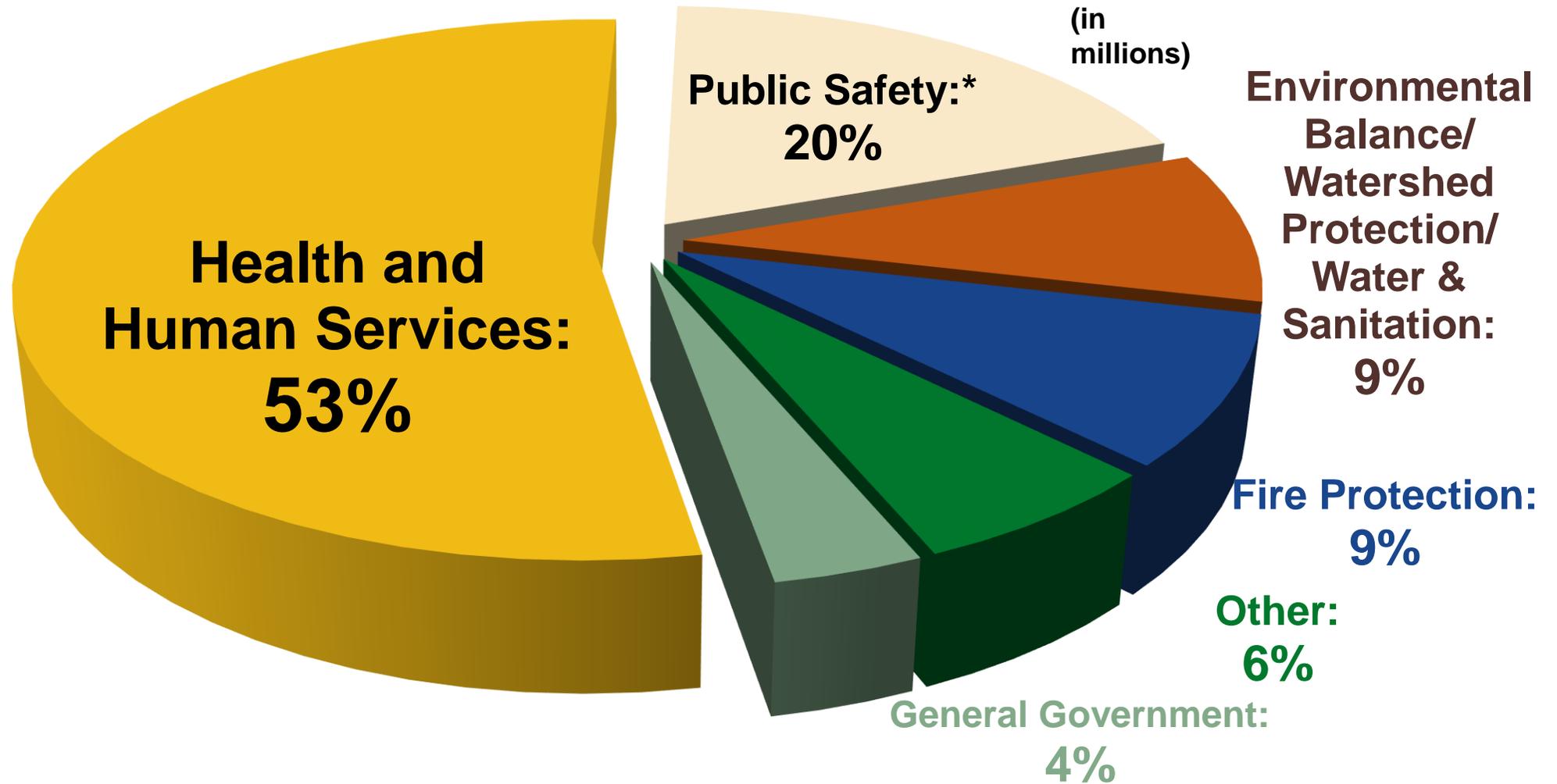


Over / Under Representation	
White	-3.9%
Hispanic	+3.0
Black	+0.07
American Indian	+0.05
Asian	+0.04
Pacific Islander	+1.08

■ Hispanic ■ Pacific Islander ■ White ■ Asian ■ Black ■ American Indian

*As provided by DOJ website data based on 2010 Census.

2021-22 County of Ventura Budget \$2.6 Billion



*Public Safety includes Sheriff, District Attorney, Public Defender, Probation and Courts.

\$2.6B Balanced Budget

“It’s astounding to be able to put out so many resources to help people on so many levels. Our priorities were taken and put into numbers and that means services and support for our communities.”

Chair of the Board Linda Parks



Somis Well Project

Budget -
Providing Help
Where it's
needed most

Inpatient Psychiatric Unit

- \$2.19 M to fund 7 remaining expanded beds at VCMC
- Crisis Stabilization Chairs increase from 8 to 12

Mental Health Diversion Programs

- 6 attorneys in support of programs: 2 in DA's Office; 4 in Public Defender's Office

Mental Health Rehabilitation Center at South Lewis Road

- Working with nonprofit developer to design/construct 120 bed facility

60 bed Board & Care and a Residential Care for the Elderly

Expanded Public Health Capacity: 44 positions

Climate Action Plan 2040

AAA BOND RATING

MOODY'S

STANDARD
& POOR'S



AAA

“Triple A”
Rating

Reaffirmed

HIGHEST RATINGS in Midst of Global Pandemic
BOARD FISCAL DISCIPLINE KEY



Moody's and S&P
Highest Long-Term Bond
Rating AAA – Reaffirmed
in midst of pandemic



Refinanced 2013A
Lease Revenue Bonds



\$34 million in net
present value
savings



\$2 million reduction
in annual debt
service for VCMC



“Ventura County’s leadership has been fiscally prudent as demonstrated by excellent scores from the rating agencies. But the health and well-being of our residents in every part of our county is the main priority as shown by the county’s response to the pandemic. Ventura County is on track to continue being a leader in promoting the health of our environment, our small businesses as well as the people of our county.”

Supervisor Carmen Ramirez



Increased Reserves to Highest Level



Rainy Day: \$152 million



Assigned Reserve: One-time Projects



Pension Savings; 90% Funded



Set Aside Funds in Pension Reserve: \$12.5 m



Taxpayer support



Treasury Pool – Top Credit Rating

High Priority
Focus

Economic Recovery

Homelessness

Mental Health

Climate

Safety

Economic Vitality – Equitable Recovery

- Women, minority owned, small businesses severely impacted
- Access to childcare, capital, broadband
- More connected than ever before 16k+
- **EDC Small Business Center** – doubled service to 2,000 businesses
- Restaurant Support – Great Plates

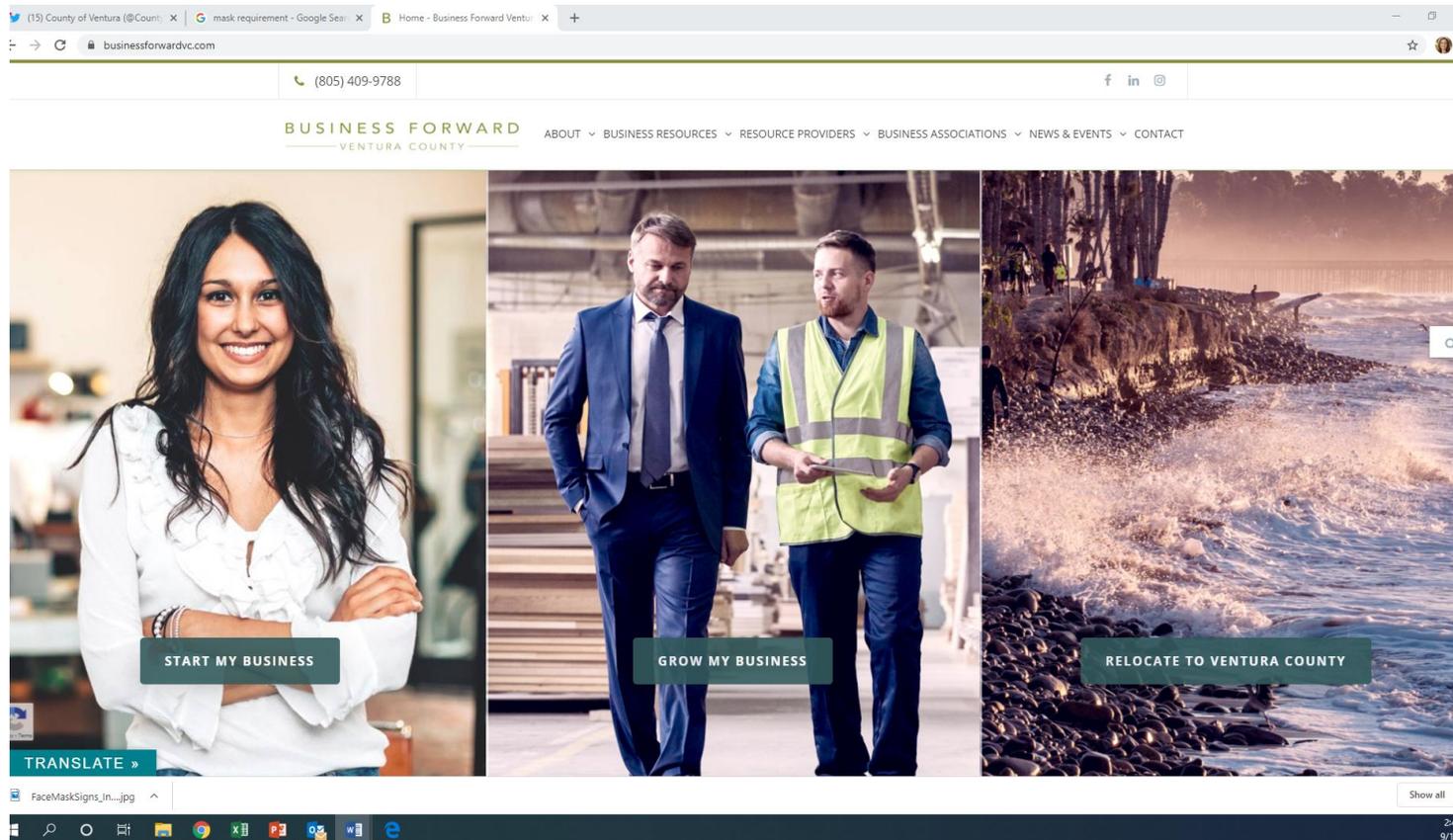




Assets

- Three community colleges
- Two Universities: Cal Lutheran, CSUCI
- Trade Schools
- Satellite campuses
- Port of Hueneme
- Naval Base
- Adult Education Resources
- 96, 523 acres of cropland
- Airports/Harbor
- Well Educated Workforce

Economic Vitality – Pandemic Accelerated Innovation



Huge parts of our local economy accelerated

- Technology and service sectors online operations expanded
- Telehealth
- Remote work and learning

Vision for Economic Opportunity in Ventura County

- Maximize Key Assets: physical, infrastructure, industry, skilled labor
- Leverage Partnerships: Economic Development Collaborative, Chambers of Commerce, P 20 Council, Women's Economic Ventures, Workforce Development Board

Economic Vitality Steering Committee

Not leaving
anyone
behind.



Economic Development Collaborative & Chambers



Cities



Schools



Business



Workforce Development



Tech Industry



Community Based Organizations

Evolving Job Sectors IT Networking Computer Science

\$5 million budget Trailer Bill allocation

Digital Skills and Upskilling over the next 3 years – build local capacity for digital skills training

Economic Development Collaborative, Workforce Development Board, Universities, VCCF will help administer

Thousand Oaks – 12 new biotech companies/Venture Capital firm investing \$500m in biotech companies

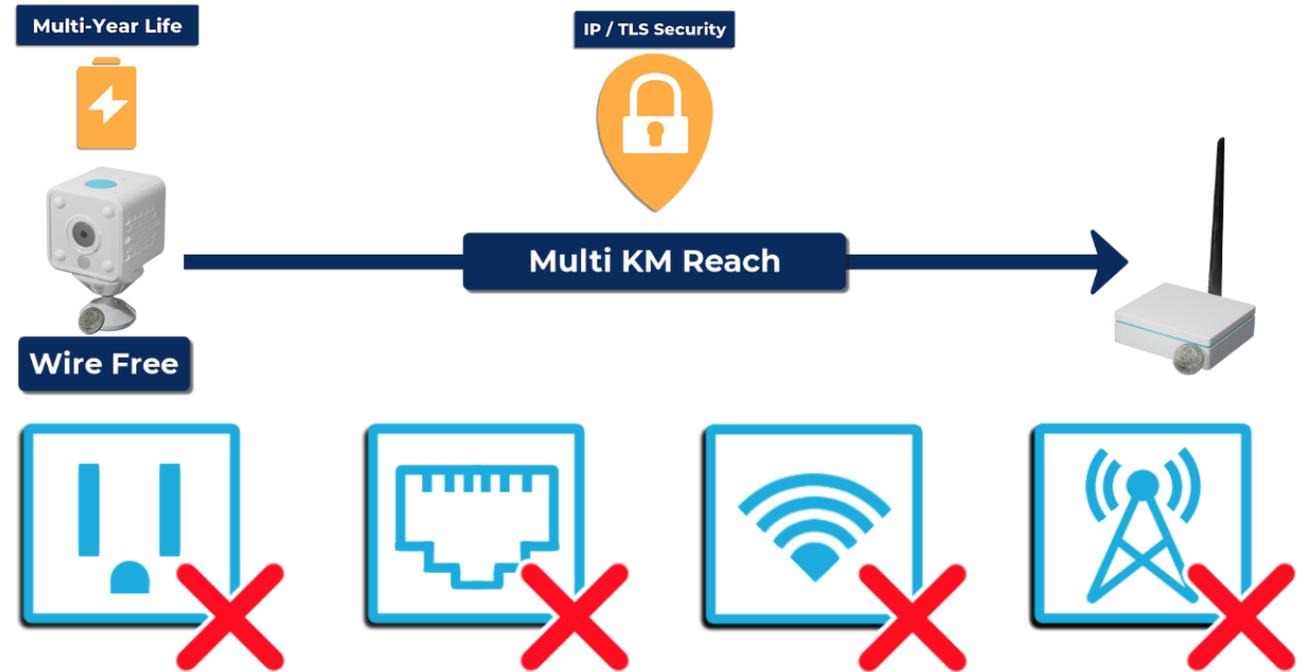


Ostream Computer vision you can deploy anywhere 25x Range

No need for wall sockets,
ethernet cables, WiFi or
cellular.

Completely private,
secure cameras.

Used for things like
monitoring fire risks,
intersection safety and
retail analytics.



Public Safety Use

Keeping lands safe with
proactive monitoring of
fire risks.

Estimated gross value of Ventura County agriculture nearly \$2 billion

2020

\$1,985,365,000

1 Strawberries \$575, 373,00

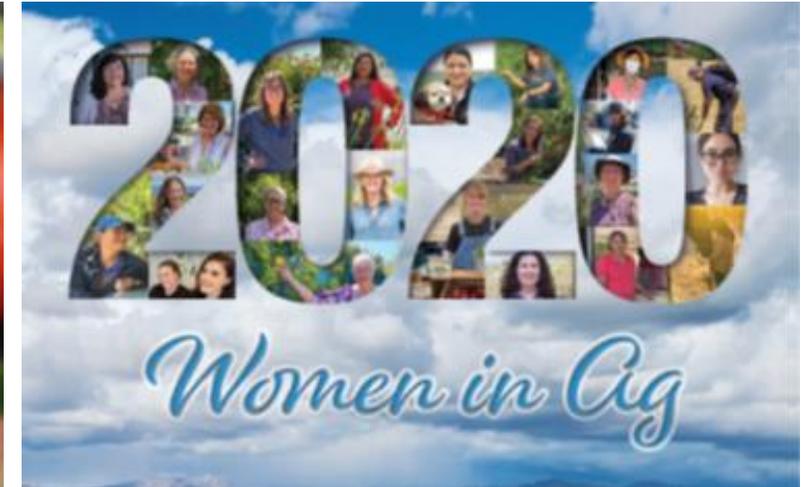
2 Lemons \$216,190,000

3 Nursery Stock \$193,135,000

4 Avocados \$179,727,000

5 Raspberries \$141, 547,000

**MORE CONNECTED THAN EVER
BEFORE!**



Workforce Development Board

- Promotes equity and access
- Supports local employers with a ready workforce

- English Language Learner Program
- Bridges 2 Work Program – helps those released from prison
- Disability Employment Accelerator Program
- Dislocated Youth and Adult Worker support for those laid off due to the pandemic

“This was the best experience of my life,” said high school junior Isabella.



Workforce Development

- Cultivating local talent
- Summer internship program – inside view of operations
- Apprenticeship Consortium
- Working with local schools and universities

Broadband

Key Objectives

- Economic Development
- Closing the digital divide to the underserved and disadvantaged
- Reduce costs for internet access
- Seeking \$8 B to provide internet to every dwelling in the 7 So Cal counties
- Shovel ready project
- Middle mile



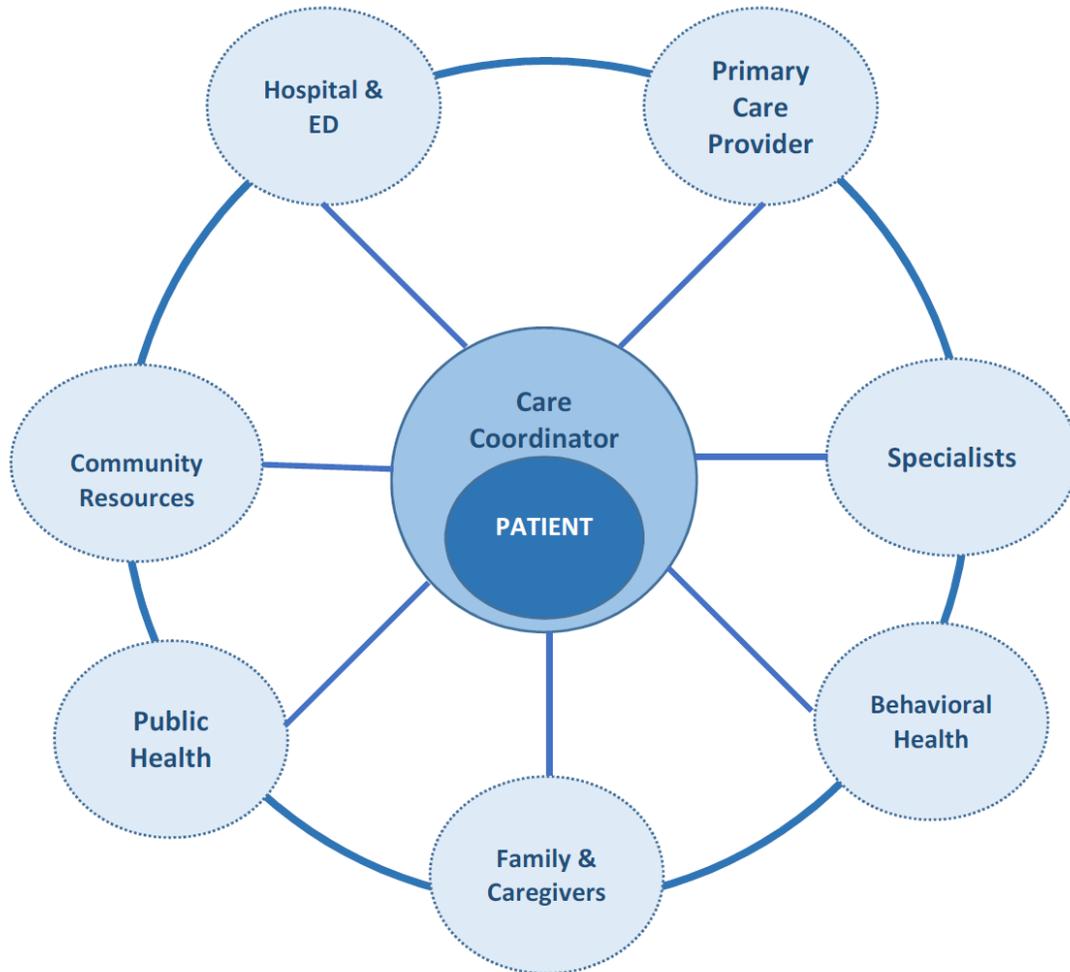


Pandemic Accelerated Ability to Provide Shelter – More Housing Needed



- **1,760** housed since pandemic began
- **919** single adults
- **841** persons in families with children

Whole Person Care Model



Intensive, multi-disciplinary care coordination

- Medical, mental health, alcohol and drug, social services

Frequent check-ins from community health workers

- Help navigating the system, addressing barriers, building capacity for self-management

Field-based services (at home or in the community)

- RN, BH Clinician, Alcohol and Drug Treatment Specialist

Continuum of Care
Organized Network of
Support

Countywide— 31 Agencies

Coordinated Entry – Single Point

Homeless Management Information System

Homeless Prevention and Rapid Rehousing

Additional Support



Year-Round Shelters in Ventura and Oxnard.



Transitional Living Center in Camarillo.



8 one stops – providing services weekly throughout County



County Funds Over \$51 Million in Services



Key Gap – Permanent Supportive Housing.
Shortage of housing resources. 5:1 v 1:1



Coordinated Outreach and Support Countywide

Backpack Medicine - Leveraging Existing Community Programs

- Ventura County Health Care Agency – Ambulatory Care
- Family Medicine Residency
- Behavioral Health
- Public Health
- Human Services Agency Homeless Prevention
- Sheriff's Office/Local State Law Enforcement
- Turning Point
- Salvation Army
- Rescue Mission
- Mercy House
- Spirit of Santa Paula
- Lutheran Social Services
- Harbor House
- Samaritan Center
- State Parks, CalTrans
- The Nature Conservancy
- Cities
- United Way



Santa Clara River Bottom Taskforce Coordinated Effort

- Supervisors Matt LaVere and Carmen Ramirez
- Cities of Oxnard and Ventura
- Human Services Agency
- Health Care Agency
- Sheriff's Office/Local Law Enforcement
- Caltrans/CA Dept Fish/Wildlife
- Fire Protection District
- Public Works Watershed Protection District
- General Services Agency
- CEO Community Development Team
- Community Liaison
- Community Based Providers



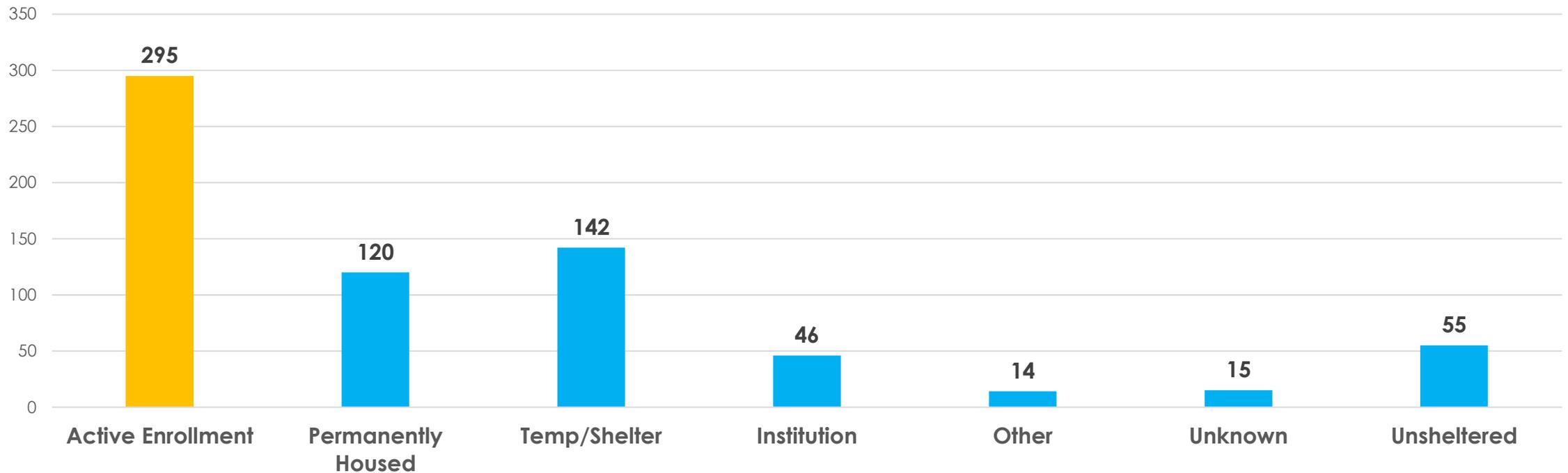


“Working on addressing homelessness is an incredibly complex yet rewarding effort. It truly takes a village, from the board of supervisors to the CEO’s office, to numerous other County agencies and partner agencies. But the work is so important because it addresses environmental impacts, economic impacts and the lives of our neighbors we are helping get off the streets and into permanent housing. We have already accomplished so much, and I really look forward to furthering these efforts.”

Supervisor Matt LaVere

Project Roomkey Outcomes

669 housed



Housing Under Development in Ventura County



Affordable Housing

17 pending developments

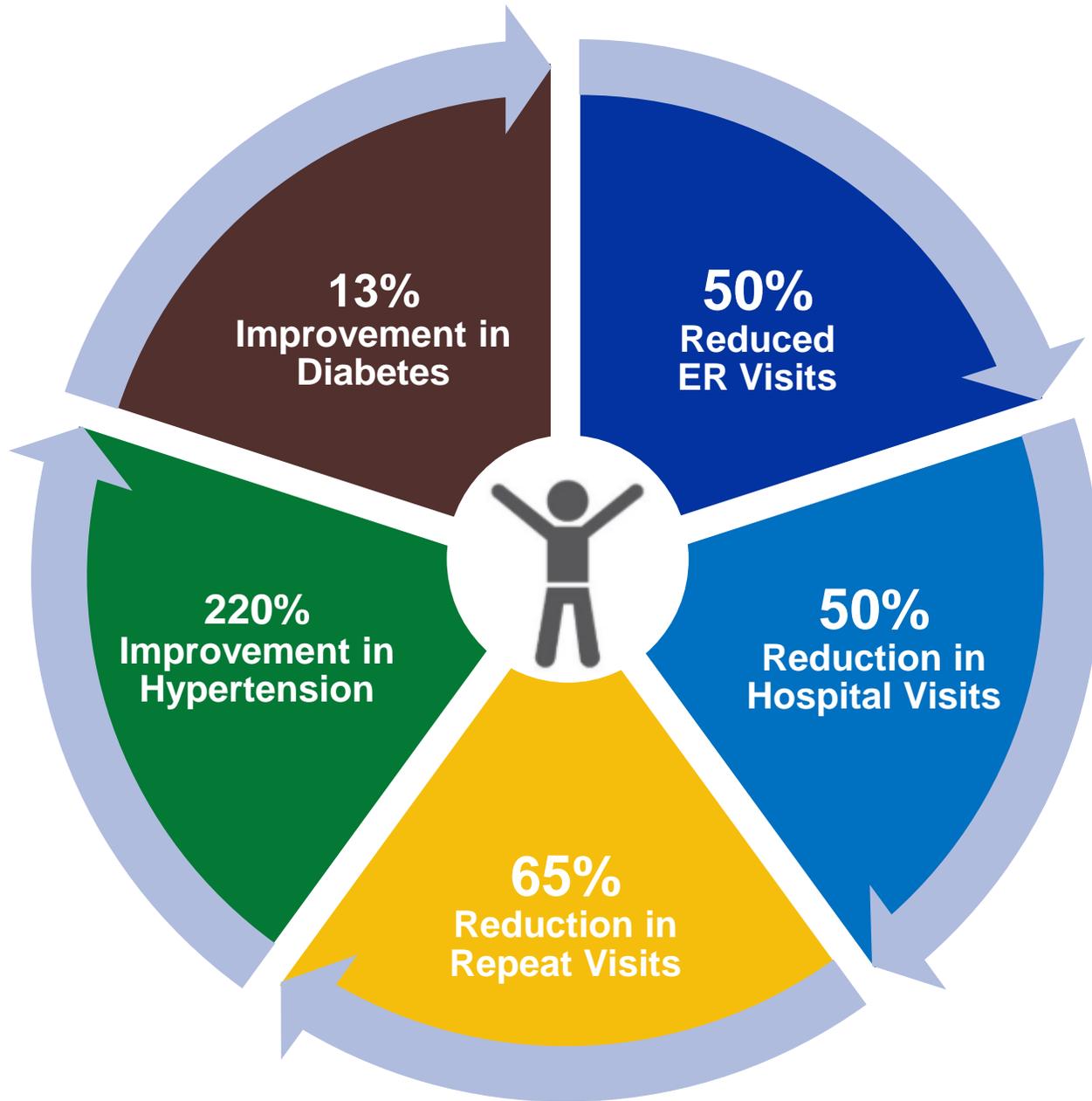
- 1115 affordable units



Permanent Supportive Housing

12 pending developments

- 280 supportive housing units



The Power of **WHOLE PERSON CARE**

- **591** enrolled YTD
- **162** One Stop/Care Pod events serving high risk homeless YTD
- **69** vaccine events serving homeless YTD, vaccines also offered weekly at One Stops
- **49** WPC high risk clients case managed in PRK hotels
- Expansion to **5** Ambulatory Care Clinics underway

Cal-AIM: Healthcare Transformation

Whole Person Care transitioning to Cal-Aim

- Med-Cal

Enhanced Care Management

- Will expand case management to people experiencing homelessness, people with serious mental illness, and substance use disorders

Community Supports (In lieu of services)

- Community Support Services like housing navigation and food delivery.
- Short term housing and recuperative care!

15,000+
Clients

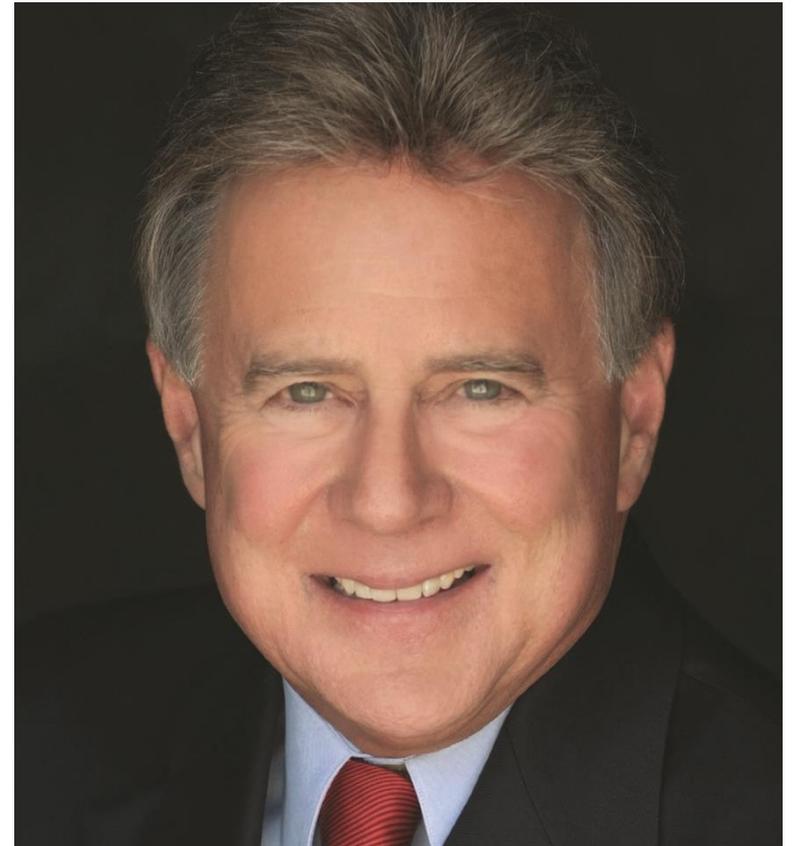
Behavioral
Health
Services

- Mental health services
- Medication support services
- Day treatment intensive
- Day rehabilitation
- Crisis intervention
- Crisis stabilization
- Adult & Children residential treatment services
- Crisis residential treatment services
- Psychiatric health facility services & inpatient hospital services
- Therapeutic behavioral services, Intensive home-based services and coordination
- Future integrative care for people with mild to moderate mental illness

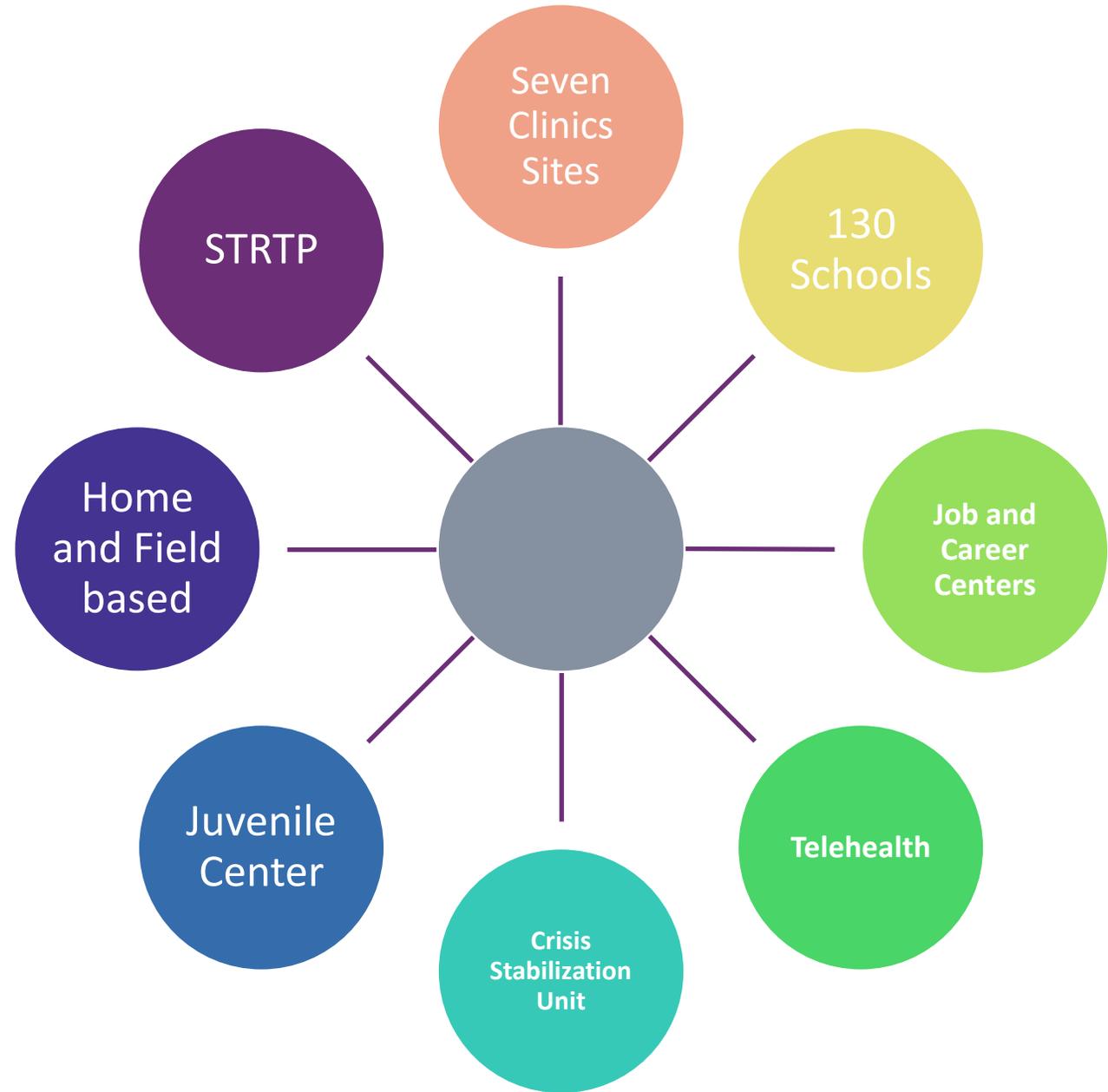
Supporting Mental Health Resources

“Addressing our community’s mental and behavioral health needs is one of my top priorities. It is a complex and difficult job – for families and for professionals, and even more so during a pandemic. It is my hope that one day mental and behavioral health services can be as commonplace and robust as our medical services for physical health.”

Supervisor Bob Huber



County Operated Programs: Youth Services Venues



Ventura County Community Information Exchange – Hub for Coordinated Care



Human Services Agency

235,000 Clients

Community Services

CalFresh
CalWORKs
Medi-Cal
General Relief
Cash Assistance
Program for Immigrants

Children/ Family Service

Adoption Services
Resource Family Recruitment & Retention
Services for Transitional Age Youth

Adult/Family Services

Adult Protective Services
Homeless Services
Veteran Services
Career Services
Public Guardian
In-Home Supportive Services

❖ **1 in 4 community members receive services.**

❖ **In Home Supportive Services 6k+**





Ventura County Area Agency on Aging: Master Plan

- Housing options
- Accessible transportation
- Community walkability
- Health care
- Dementia services
- Equity and inclusion



Child Support Services

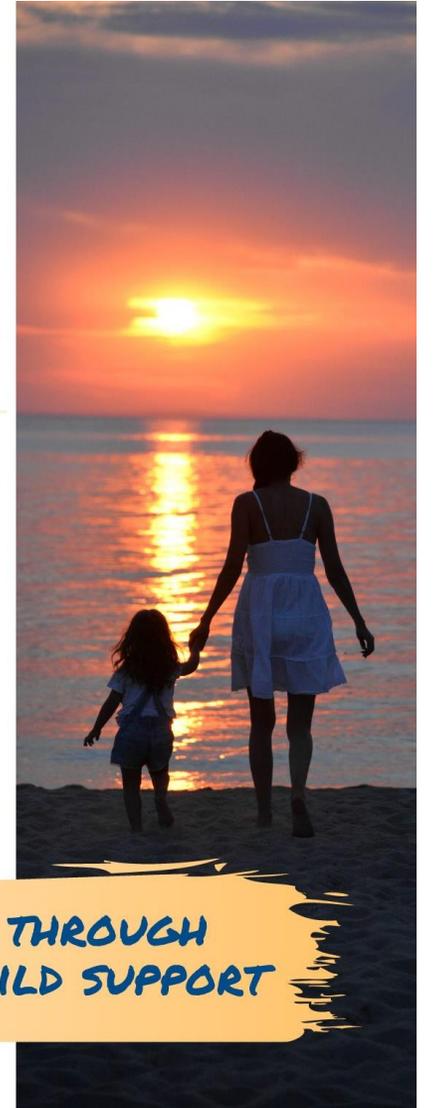
- Collected and distributed over **\$62 Million** for families
- Served a total of **20,918 children** in our caseload
- Call center **assisted 381,00 customers** over the phone.
- Call center provides support for 19 other counties.

"I was treated with respect and courtesy. That's all the customer ever wants! Thank you for all you do for the children. You made me feel comfortable & that I was heard."

-Parent Receiving Support



**TRANSFORMING LIVES THROUGH
THE TRUE POWER OF CHILD SUPPORT**





Ventura County Health Care Agency

- Ventura County Medical Center and Santa Paula Hospitals
- 80 Clinics Countywide
- Emergency Medical Services
- Behavioral Health
- Public Health

Harvest Medical Pavilion

“I couldn’t be more proud of the effort that has been taken on behalf of the leadership in the community and at the County to come this far with an amazing project. We look forward to our continued work with the Santa Clara River Valley communities to ensure that all of its healthcare needs are met!”

Supervisor Kelly Long



Blue Ribbon Committee Presentation

Clinic Integration

18 clinics

- 85 physicians, 615 Clinicians and support staff
- Successful labor agreements with three unions: UAPD, SEIU, & CNA
- Went live June 30, 2021





Unique Health Services

- Largest Family Physician Residency in the State - #1 in the Nation!
- Level II Trauma Center
- Only Pediatric Oncology Program in Region
- Pediatric Intensive Care Unit
- Inpatient Psychiatric Hospital

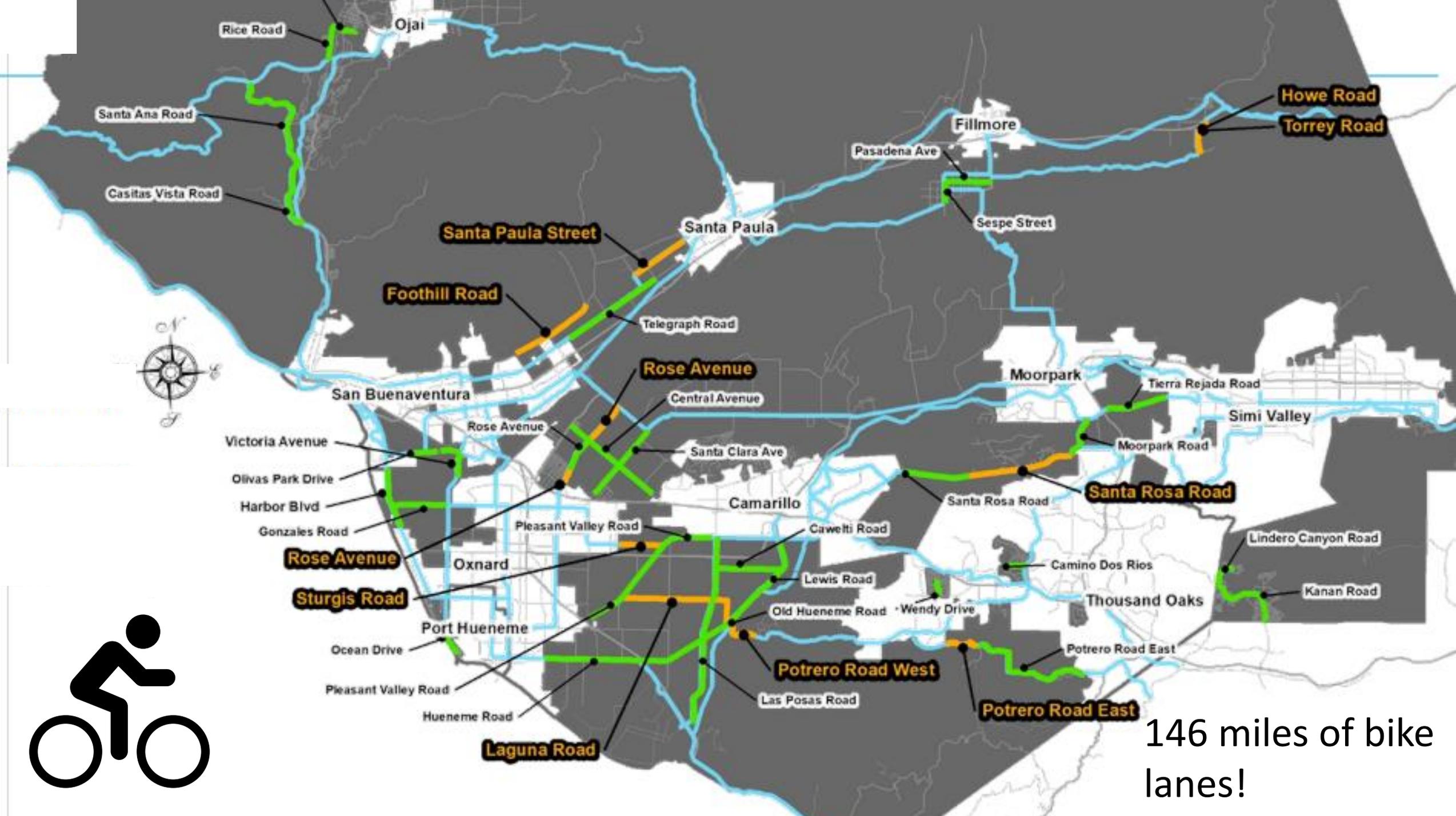


**RONALD MCDONALD FAMILY ROOM
COMING SOON!**



County Highlights

- 542 Miles of Roads
- 158 Bridges
- 200 Channels
- 2,735 storm drains
- 262 miles of water main pipes over 45, 932 acres
- 50 Dams
- 18 parks
- 12 campgrounds
- 3 Golf Courses
- Community Centers
- Trails
- 4 Water Districts
- Sewer Service to more than 50K
- Two Airports
- Harbor
- Animal Services
- Records, Licenses, Permits, Weddings, Elections, Assessments & Appraisals
- IT, Resource Management, Planning, Environmental Health
- Libraries
- Shared Services



146 miles of bike lanes!

Channel Islands Harbor



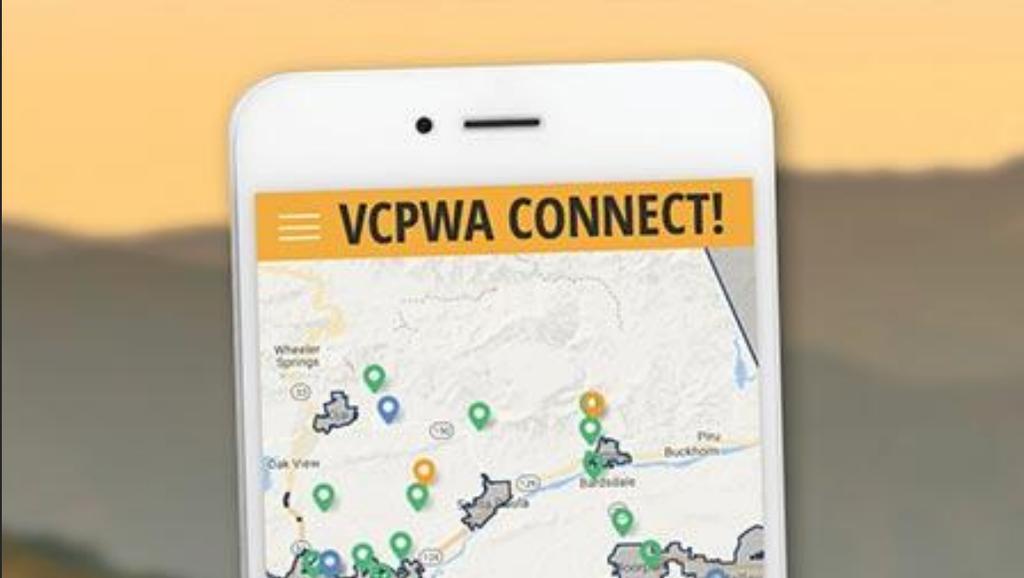
New Harbor
Director



Community
Visioning Process



Cooperation
Agreement



Access to Services Online vs. In-Line #1 Digital County in the Nation!

-
- Telehealth
 - VC Connects
 - Public Works
 - Elections
 - Permits
 - Safe Beaches
 - Safe Restaurants
 - Potholes
 - Animal Services
 - VC Connects computer program providing laptops and wifi hotspots
 - Parks
 - Streamed meetings

Water

- Positioning for anticipated water funding in Federal and State Budgets
- Advocacy for inclusion in drought declaration (50 of 58)
- New Stormwater Permit from the Regional Board has been adopted – recharge groundwater and recover more stormwater
- Assisting development of groundwater sustainability plans for all Six Groundwater Sustainability Agencies in Ventura County
- Historic rainfall lows recorded – no rain gauge is more than 30% of normal

Focus on Climate: **80** **Climate Action Related Programs**

- General Plan 2040 Climate Action Plan
greenhouse gas reduction, sea level rise,
water conservation, tree planting, recycling..
- Reach Code
- Ventura County Climate Emergency Council
- Interagency support and Sustainability
Committee
- Tri-County Regional Alliance



Environmental Sustainability | Social Equity | Climate Resiliency



Ventura County Sheriff's Office

- **22% decrease** in violent crimes in 2020 in areas patrolled by VCSO
- **Transparency Dashboard launched:** Crime and Traffic, Use of Force, Hiring, RIPA.
- **2020** 20,164 bookings, 16,090 arrests made, 1,650 average monthly number of inmates, 20,456 citations, 39,793 warrants, 244 guns seized, 713 DUI arrests, responded to 179,555 calls for service
- CIT Training

Ventura County Sheriff's Office 5 of 10 cities +unincorporated

- Two Jails,
- Crime Lab
- Major Crimes
- Narcotics Investigations
- Aviation Unit
- Search & Rescue
- Tactical Negotiations Team
- Bomb Squad
- Office of Emergency Services
- Ventura County Coalition Against Human Trafficking
- High Tech Task Force



Ventura County Fire Department

- Fire Services – 7 of 10 Cities plus the unincorporated County
- Unified dispatch, hand crews, heavy equipment, search and rescue
- Responded to 47, 272 calls in 2020
- A Fire Hawk can carry 13 personnel and 1,000 gallons of water.
- **Mutual Aid: Fire, Sheriff and Animal Control**



County Disaster Preparedness

Community Engagement Key at Every Stage



Before

- Local Coordination
- Pre-staging and staff activation
- Planning
- Local, State and Federal Partner Coordination



During

- Personnel Activation
- Community Liaison Outreach
- Public Information
- Coordination with the Board of Supervisors
- Partner Coordination



Recovery

- Recovery Activation
- Information and Resources
- One Stop Recovery Centers
- Economic Recovery





Ventura County Probation

- DJJ Realignment: Adult Reporting Center, Juvenile Offenders Managed Locally
- Juvenile Crime & Detention Census Down
- Expansion alternative custody programs to include expansion of Work Release for adults and the involvement of community-based organizations for youth.



Offices of the Public Defender & District Attorney

Focus on programs to reduce recidivism.

Focus on mental health.

Focus on equity.

Continue to support victims through counseling,
restraining orders and other services.

60 jury trials since onset of pandemic

Filed 12,000 criminal cases in 2020.

Ventura County Family Justice Center

4,199 number served as of August 2021

Expanding to provide services, intervention and support to even more crime victims throughout Ventura County.

Future: short-term domestic violence housing in the years to come.

Supports and improves the lives of those impacted by family violence and trauma.

35 agencies involved.



"Working at the FJC has inspired me to pursue a career in victim advocacy because of the important work they do—the way they help victims is remarkable," said summer high school intern Sophia Daniel.



Parting Gift – Time to Adopt a Pet!
@VCAnimalServices - www.vcas.us

Looking forward

Equitable
Advancement

Stronger than
before



Deeper
Connection



Accelerating
Trends





State of the County 2021



COUNTY *of* **VENTURA**

Questions?