STATE OF THE COUNTY 2020





















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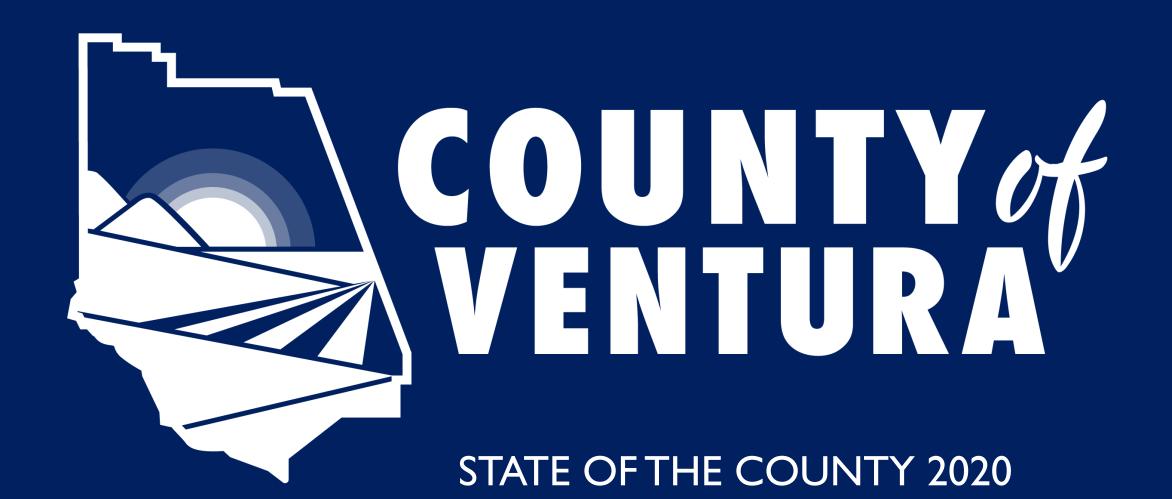








Mustang Marketing • LiUNA Laborers, Local 585 • AGQ Lab • Clinicas del Camino Real, Inc. • Mission Bank
• The Collection at RiverPark • DCH Auto Group • Western States Petroleum Association • Waste Management • Californians
for Energy Independence • Carbon California Company • Southern California Orthopedic Institute • Vista Del Mar Hospital



Ventura County
Community
Resilient
Compassionate
Adaptable
Innovative
Strong

OVERCOMING
CHALLENGES
STRONGER AND
MORE CONNECTED

COVID-19 RESPONSE

First Press Conference with CDC about naval base quarantine February 26

First Case March 11 Cruise Ship Passenger

First County Health Order March 17

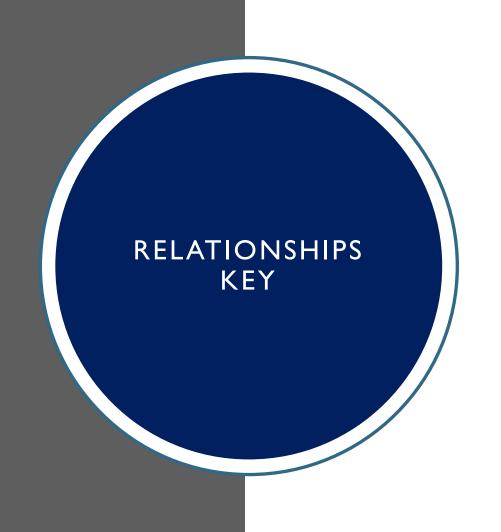
First State Health Order March 20



COVID RESPONSE COORDINATED LEADERSHIP

- Public Health Department
- Sheriff's Office of Emergency Services
- County Executive Office
- Health Care Agency
- Emergency Medical Services
- Ventura County Medical System

- Human Services Agency
- Area Agency on Aging
- Resource Management Agency
- County Counsel
- General Services Agency
- Information Technology Services
 Department



- Regular Coordination Calls
- Cities
- Business Community
- Education Leaders
- Community Based Partners
- Homeless Partners
- Agriculture
- Hospitals & Health Systems
- State & Federal Agencies



- COVID-19 Testing
- Contact Tracing
- Surge Preparation
- Personal Protective Equipment
 Distribution
- Great Plates Delivered Program
- Home Meal Delivery
- Project Roomkey
- Project Homekey
- Community Outreach

HEALTH CARE & COMMUNITY EFFORT





Collaborated Emergency
Preparedness and Surge Planning
for hospitals and **400** Long Term
Care Facilities

Call screening protocols for 911

Prehospital protocols for first responders

Personal Protective Guidelines to protect first responders and patients

Established routine communication with healthcare partners through the Ventura County Health Coalition



Surge Capacity

Testing

Treatment of COVID

Patients

ER Triage

Long Term Care Response

PPE

3.4 MILLION PPE DISTRIBUTED

- Coordinated distribution of PPE to healthcare providers and first responders.
- 30, 458 Face Shields/Googles
- 151,807 Gowns
- 740,384 N95 Masks
- I,669,465 Procedure Masks
- 1,023,000 Gloves
- 3.4 million items!





PROTECTING THE VULNERABLE

- Seniors
- Long Term Care Facilities
- Disabilities, Access and Functional Needs
- Homeless
- Farmworkers

AREA AGENCY ON AGING

- I.84 million meals served
- 124, 365 individual deliveries
- 7,804 people screened for depression
- 20,000 people served
- 63 disaster workers/additional help
- Great Plates Program: 457k+ meals delivered to 2,300 seniors
- \$12.4 million infusion for restaurants



PLAY AAA COVID RESPONSE VIDEO

SUPPORTING FARMWORKERS

TEAM

- Farmworker Resource Program
- Backpack Medicine, Whole Person Care, Logrando Bienestar
- Agricultural Commissioner

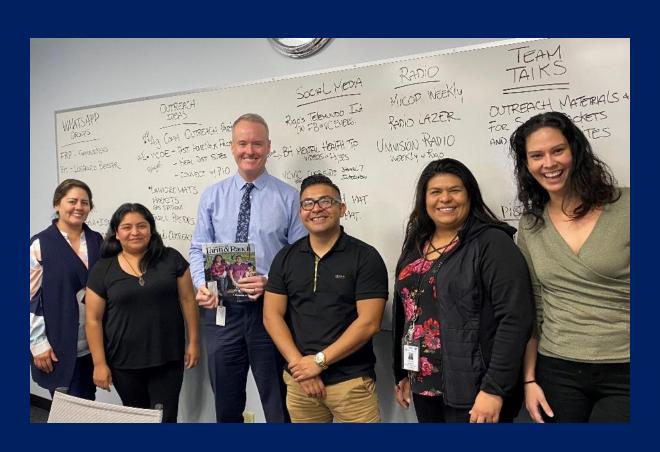
Multilingual Outreach

- Agricultural Advisory
- Expanded Food Share Pop Up Sites
- Expanded Testing
- Waived Clinic, Urgent Care and Hospital Fees
- More than 1,000,000 masks distributed
- Rental Assistant & Household Assistance Program





ADDITIONAL EFFORTS TO MITIGATE HIGH CASE RATES AMONG LATINOS



- Partnering with organizations in Latino communities
- Medi-Cal Health Navigator outreach and enrollment
- Expanded testing locations with extended hours and walk-up access
- HCA waiving of COVID related office visit fees
- Expanded COVID safety outreach to businesses in Latino communities
- Enhanced social media, print, radio and local outreach campaigns in English and Spanish

FOOD SHARE PARTNERSHIP

- 7 pop up sites
- Expanded hours and locations
- Usually serves 75k community members
- During COVID response 150k served
- 3.5 million pounds of food served in July
- Board approved \$855k to support effort



PROJECT ROOMKEY

- Ist in the State to implement this program in March
- 4 motels/450+ served for 4 months
- 120 vulnerable homeless continue to be housed as part of motel voucher program

PROJECT HOMEKEY

 Conditional approval at Oxnard Vagabond Hotel. Space for 70.





Testing

- 13 sites
- 4 drive through high volume
- 164,881 community members tested through our drive-thru testing sites.
- Average result time from swab to test is now less than 48 hours.
- Immunity testing
- Pop up testing
- Outbreak testing

Contact Tracing



More than 10,000 contacts since March! 130 Contact tracers trained. 37 contact tracers on duty.

County of Ventura Public Health Lab





14,000+ businesses have registered at VCReopens.com

More than 10,000 businesses inspected

County and City inspectors assist businesses in navigating health orders

State Strike Team found 99% compliance



BUSINESS AND RENTAL ASSISTANCE PROGRAMS

Business

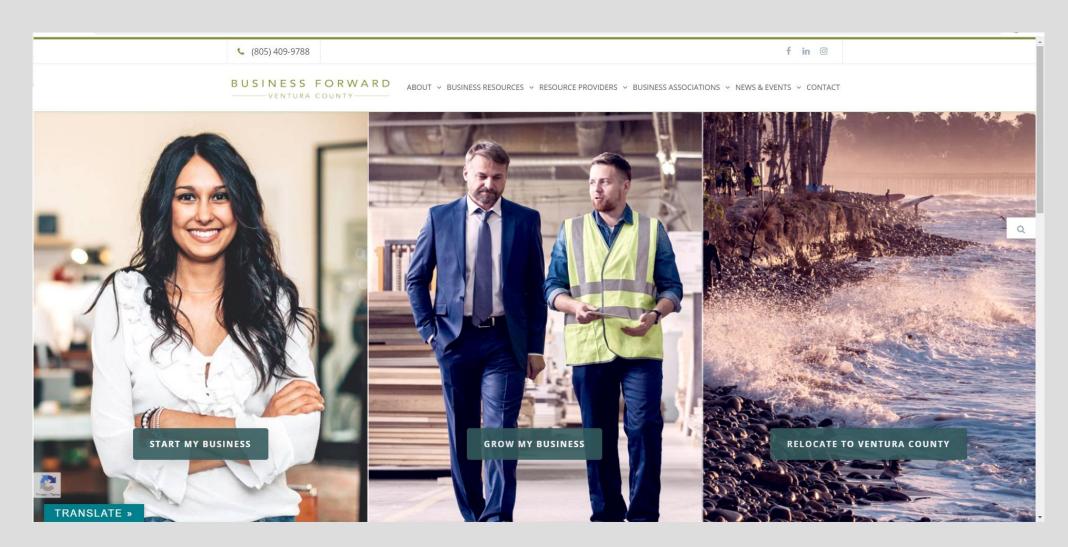
- \$24 Million
- \$5,000 grants
- \$1.65 million in fee waivers

Rental

- \$11.4 Million
- 3 months rent
- 5,413 renters in 1,690 households
- Funded households span all 10 cities and unincorporated areas
- Residential and Commercial eviction moratoriums

BUSINESS FORWARD VC LAUNCHES!







Immediate Resource – Provided Action Steps for Businesses, Self-Employed Individuals, Nonprofits & Employees

Webinars – English & Spanish

Provided Recovery Resources

From 3/1 to 9/8 engaged 5,917 businesses

Paycheck Protection Program and Economic Injury Disaster Loan Assistance

Partnered with WEV and SCORE

Available to watch now, on demand!



www.wevonline.org





RE-IMAGINING RETAIL IN THE AGE OF COVID-19

Marketing, Staffing, Merchandising, Vendors, Floor Layout and Selling

LEVERAGED COUNTY WORKFORCE

- 450 + Disaster Service Workers
- Food/Meal Distribution
- Screening
- Contact Tracing
- Code compliance
- Outreach
- Homeless Services





COMMUNICATION

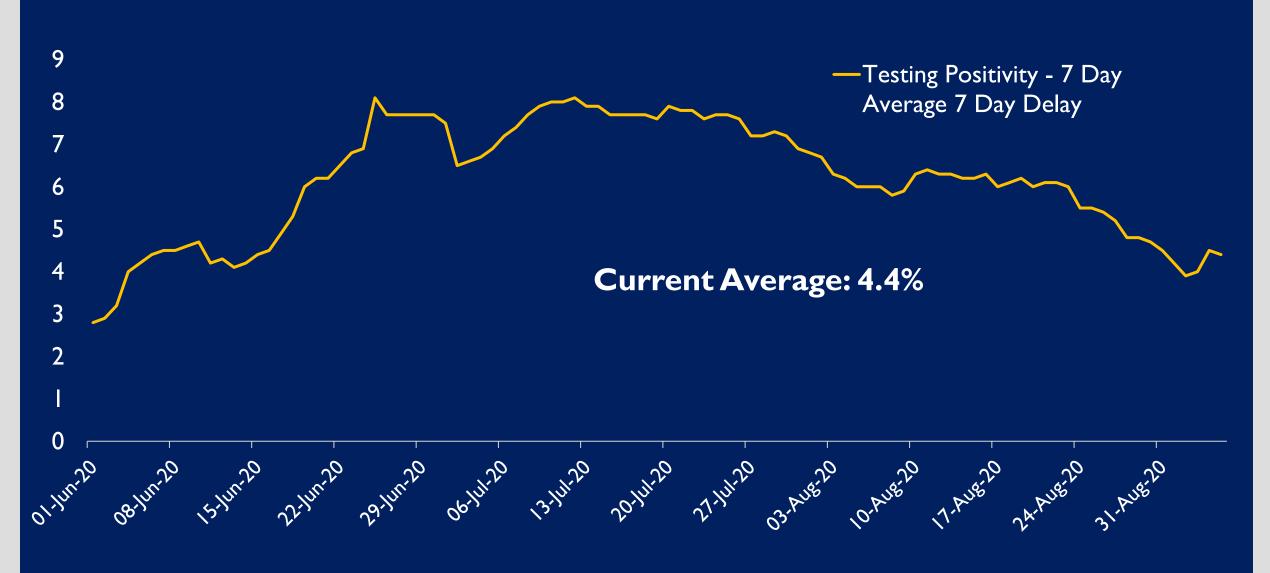
- 40 Press Conferences
- Launched Spanish FB Page
- Launched Spanish/English Facebook Group Pages
- Instagram, Twitter, Facebook, Nextdoor
- 837,031 people visited the FB page alone in the last 28 days
- 98K views of board meeting
- 2.8 million tweet impressions
- Print, Radio, Television
- Live stream meetings, town halls and Q/A with doctors
- Coordinated efforts with City PIOs and Community Partners



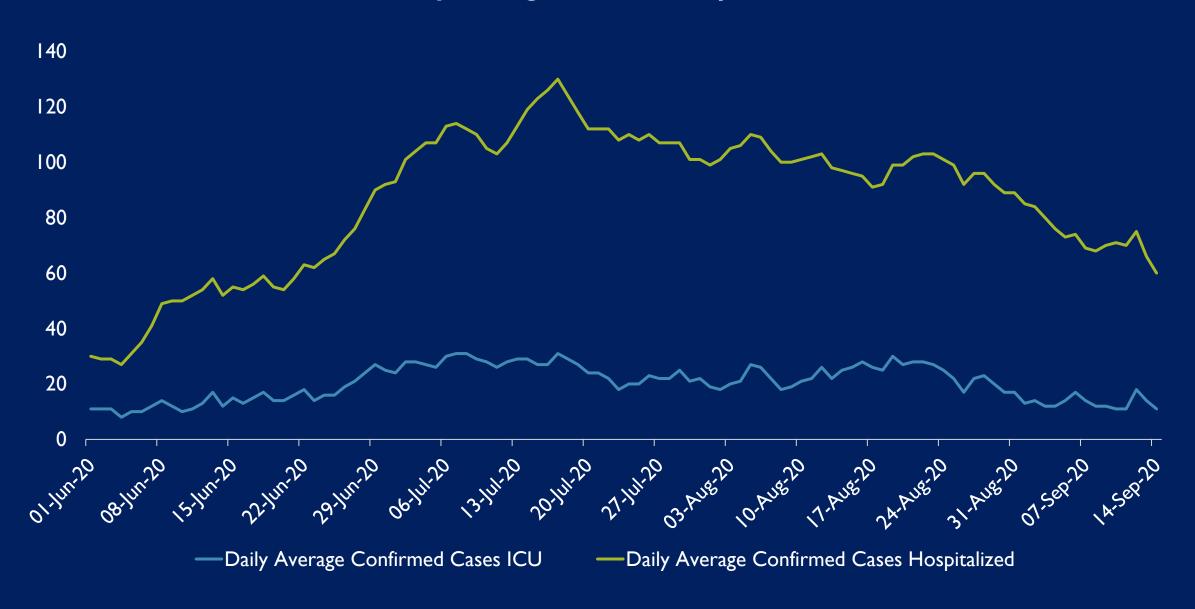
Daily Case Rate Per 100,000 Population for Ventura County - June 1 to Sept 5





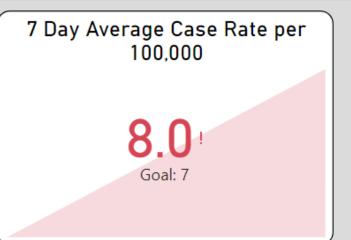


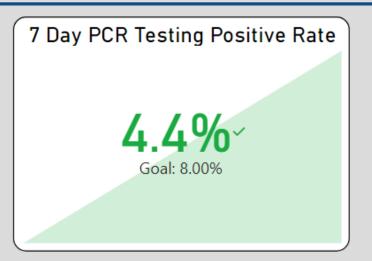
Daily Number of Hospitalized COVID- 9 Patients Past 3 Day Average - June 1 to September 14th

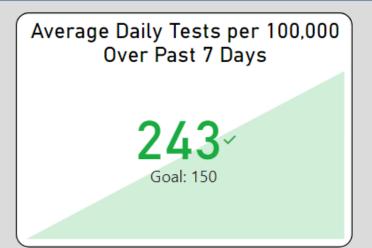












Change in 3-Day Average COVID-19 Hospitalized Patients

- 1 1 %

Goal: 10.00%

Percent of ICU Beds Currently Available

39%

Goal: 20.00%

Percent of Ventilators Currently Available

86%

Goal: 25.00%

Source: The data displayed here is provided by the California Department of Public Health.

Please be aware that these measures may differ from other state and locally reported data due to timing and the method of calculation. For example, local data is calculated and published the same day it is received, whereas data reported by the state is from the previous day. Additionally, the state "County Monitoring Measures" use a "lag time" in the calculation to allow for inclusion of cases that may have a delay in reporting.

State Blueprint for a Safer Economy

August 28 State announced new approach to opening economy

Blueprint approaches opening through risk-based tiers

Key measures reduced to:

- New cases per 100,000 in population per day
- Testing positivity rate

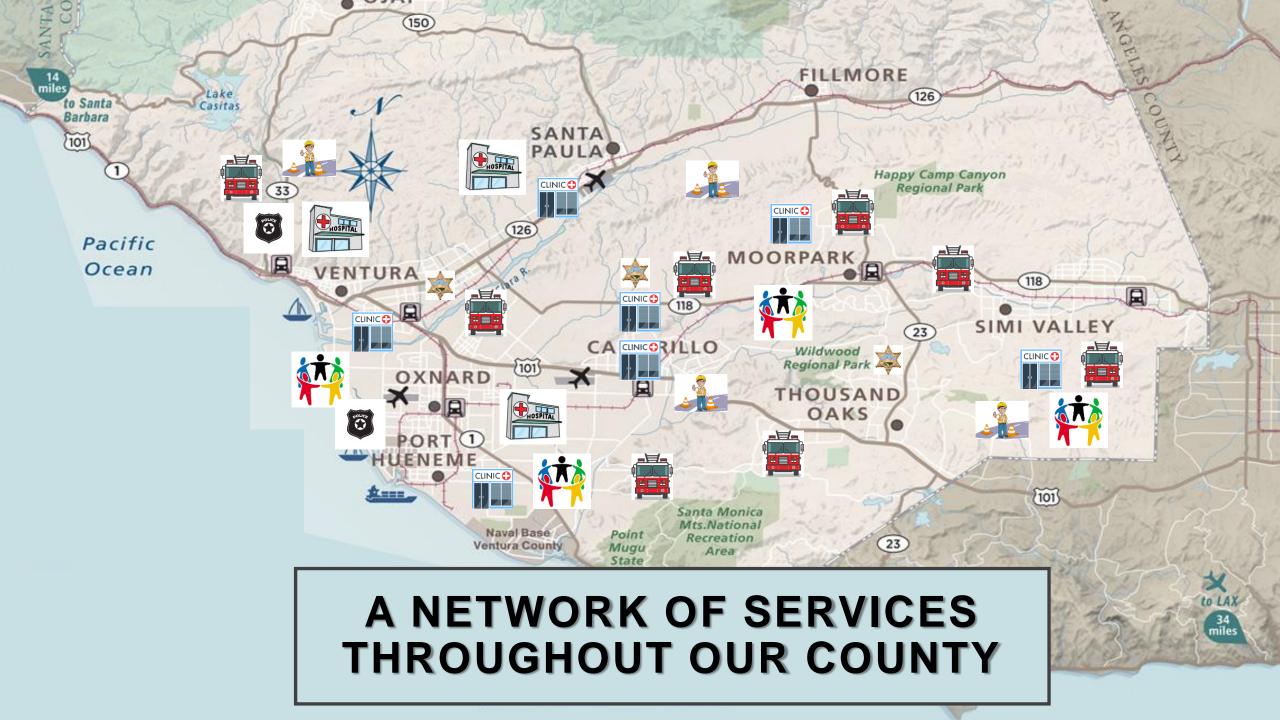
County risk level	New cases	Positive tests
WIDESPREAD Many non-essential indoor business operations are closed	More than 7 daily new cases (per 100k)	More than 8% Positive tests
Substantial Some non-essential indoor business operations are closed	4 - 7 daily new cases (per 100k)	5 - 8% Positive tests
MODERATE Some indoor business operations are open with modifications	1 - 3.9 daily new cases (per 100k)	2 - 4.9% Positive tests
MINIMAL Most indoor business operations are open with modifications	Less than 1 daily new cases (per 100k)	Less than 2% Positive tests

COUNTY DEPARTMENTS

- Airports
- **Animal Services**
- Area Agency on Aging
- Assessor's Office
- Auditor-Controller
- **Board of Supervisors**
- Child Support Services
- Clerk-Recorder & Registrar of Voters

- Agricultural Commissioner County Executive Office
 - District Attorney
 - Fire Department
 - General Services Agency
 - Harbor Department
 - Health Care Agency
 - Human Resources
 - Human Services Agency
 - Information Technology Services

- Libraries
- Medical Examiners Office
- **Probation Agency**
- Public Defender
- Public Works Agency
- Regional Energy Alliance
- Resource Management Agency
- Sheriff's Office
- Treasurer-Tax Collector





- Fire Services 7 of 10 Cities
- Unified dispatch, hand crews, heavy equipment, search and rescue
- More than 80
 personnel fighting
 fires throughout the
 State

FIRE HAWKS

- Black Hawk Helicopter project underway. Converting Black Hawks to Fire Hawk firefighting helicopters for fire suppression.
- One is in operation.
- A Fire Hawk can carry 13 personnel and 1,000 gallons of water.
- Important resource during wildfire season.





Ventura County Sheriff's Office

- Two Jails,
- Crime Lab
- Major Crimes
- Narcotics Investigations
- Aviation Unit
- Search & Rescue
- Tactical Negations Team
- Bomb Squad
- Office of Emergency Services
- Ventura County Coalition Against Human Trafficking
- High Tech Task Force



Opened in 2019

Supports and improves the lives of those impacted by family violence and trauma

35 agencies involved

120 volunteers

Holistic services

2,000 people served from March I, 2019 to March I, 2020



- 439 domestic violence victims
- 81 elder abuse victims
- 96 child sexual assault/molest victims
- 50 adult sexual assault/rape victims
- 4 human trafficking victims

March 16, 2020 to July 24, 2020



VENTURA COUNTY PROBATION & SHERIFF'S OFFICE

- Juvenile Crime & Detention Census Down
- Preventative services increase school performance
- Diverting lower-risk delinquent youth from juvenile detention by providing services in their communities
- Partnerships between County agencies and our community-based providers



COUNTY HIGHLIGHTS

552+ Miles of Roads

158 Bridges

200 Channels

2,735 storm drains

262 miles of water main pipes over 45, 932 acres

50 Dams

28 parks

3 Golf Courses

Sewer Service to more than 50K

Total Budget: \$2.4 billion Balanced without using reserves

Sustaining critical services: health, safety, social services

Expanded Public Health Capacity Increased Demand:

- CalWorks
- CalFresh
- Medi-Cal

BALANCED BUDGET 2020-2021 HELPING TO PROVIDE CRITICAL SERVICES







- Increased Reserves to Highest Level
- Rainy Day: \$152 Million
- Assigned: One-time Projects
- Pension Savings
- Set Aside Funds in Pension Reserve \$12.5 million
- Includes CARES Act Funding
- Taxpayer support Thank you!
- Department Managers
- Treasury Pool Top Credit Rating

BUDGET PROVIDING
HELP WHERE
IT'S NEEDED
MOST

AAA BOND RATING







HIGHEST RATINGS IN MIDST OF GLOBAL PANDEMIC BOARD FISCAL DISCIPLINE KEY



Moody's and S&P Highest Long-Term Bond Rating AAA – Reaffirmed in midst of pandemic



Refinanced 2013A Lease Revenue Bonds

"Triple A"
Rating

Reaffirmed



\$34 million in net present value savings



\$2 million reduction in annual debt service for VCMC

SERVICE EXCELLENCE PROGRAM LEAN SIX SIGMA

Lean has been embedded in our culture.

- A mindset of always striving to improve
- Involving every employee in the organization
- Services and processes adapt

The purpose of Lean is to have a laser focus on our customers and to improve services so that they can get the most value from them.



\$38.6 Million Savings

1,282 Improvements

LEAN SIX PROJECT EMS MASS EVACUATION VEHICLE

- During the Thomas Fire EMS needed to evacuate the Ojai hospital.
- It took 10 ambulances and five hours.
- Afterwards improvement teams got to work and proposed a mass evacuation vehicle.
- After searching for options to purchase one, the team identified a Sheriffs Office transport bus going to surplus.
- Estimated savings of over \$200,000.



#I Family Medicine
Residency Program in the
Nation

Level II Trauma Center

Only Pediatric Oncology Program in Region

Pediatric Intensive Care Unit

Inpatient Psychiatric Hospital



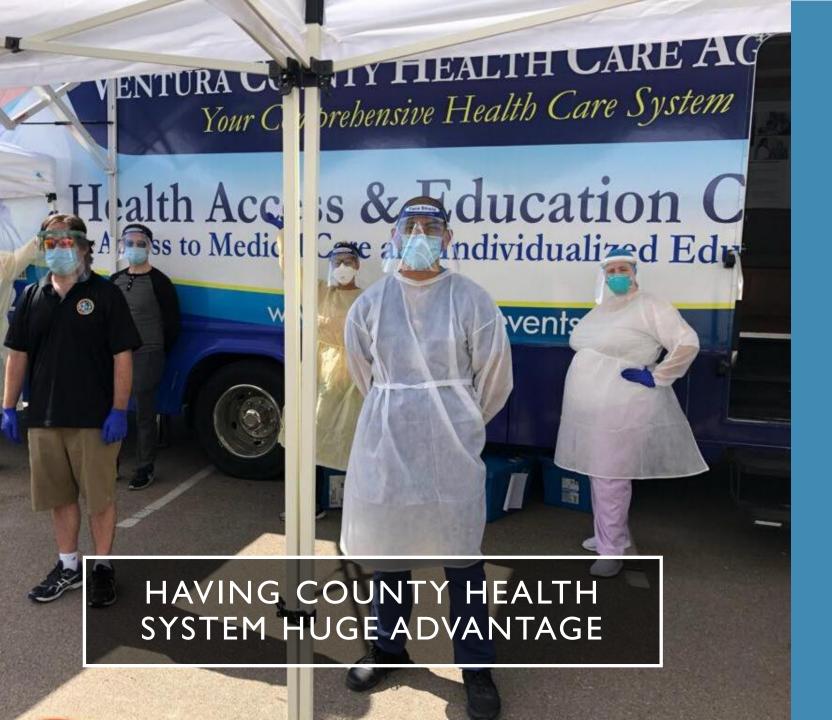
CARING FOR INDIVIDUALS, FAMILIES AND COMMUNITIES

Health Care Agency

- 2 hospitals Ventura County Medical Center & Santa Paula Hospital
- 80 health clinics countywide
- Emergency Medical Services System

Human Services Agency

- Adult and Child Protective Services
- Social Services
- Veterans
- Homeless Services
- Employment



Telehealth -Game Changer

Surge Capacity

Testing Sites

24/7 Physician
Consultation For All
Hospitals

Whole Person Care

Long Term Care Support



One Goal – To help you and your family be well!

"We love our patients, their families and the community we serve. I have been a Ventura County Nurse for 14 years and I'm looking forward to many more. I love my job with my heart and soul," said RN Sonia pictured at center in the ICU at VCMC ready to treat a COVID patient.



Financial Improvement and Stability

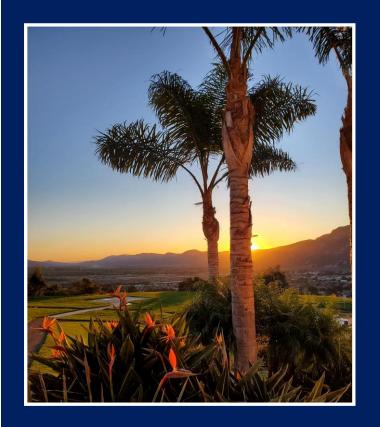
Budget

- FY 2019-2020 \$19M positive net income
- FY 2020-21: \$2.2 M positive net income

New Leadership and Direction

- Hospital Growth in Capacity
- Ronald McDonald Room
- New Pediatrics Unit
- Clinic Integration and Growth
- Telehealth Expansion

VENTURA COUNTY MEDICAL SYSTEM





HUMAN SERVICES AGENCY

Facilitated adoptions for 93 children

I of 4 residents participates in a benefit program

Foster VC Kids now called Homes with Heart is working hard to find resource families for children needing homes in our County.

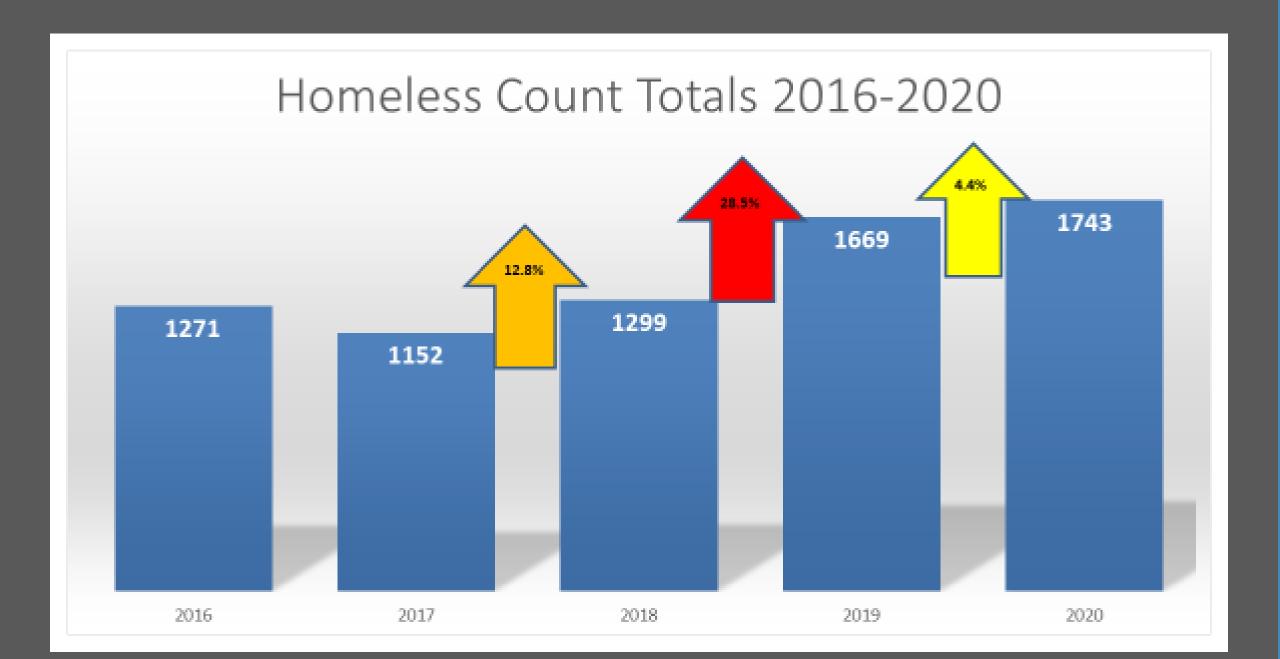


CHILD
SUPPORT
SERVICES
HELPING
CHILDREN &
FAMILIES

- Collected and distributed over \$58 Million for families
- Served a total of 19,670 children in our caseload
- Call center **assisted 345,223 customers** over the phone.
- The Ventura County DCSS call center provides support for 19 other counties.

BEHAVIORAL HEALTH SERVICES

- Opening of Adult Crisis Stabilization
 Unit
- Expansion of the Inpatient Psychiatric
 Unit by 20% (to 36 beds) and the Crisis
 Stabilization Unit expansion by 50% (to
 8 chairs).
- TOTAL of 494 Telehealth Assessments to date, 38.3% of clinical services
- www.wellneseveryday.org



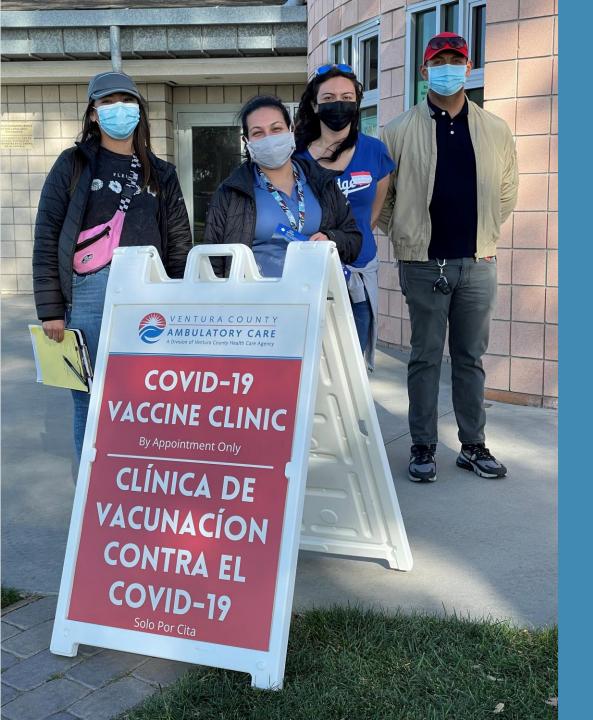


- Countywide Continuum of Care
- Coordinated Entry
- Homeless Management Information System
- Homeless Prevention and Rapid Rehousing
- Transitional Living Center in Camarillo
- Year-Round Shelters in Ventura and Oxnard
- County Funds Over \$51 Million in Services
- Key Gap Permanent Supportive Housing
- 332 housed since the pandemic began





- 1,179 persons connected with permanent housing between 10/2018 and 9/2020
- 44 veteran households provided permanent housing from 2019 to date.
- Housing Inventory Increase in 2020: 100 emergency shelter beds, 20 supportive housing units and ability to support 50 additional households with rapid rehousing assistance
- 400 permanently housed through coordinated entry in 2020
- HPRP prevented or ended homelessness for 230 people



CONTINUUM OF CARE SYSTEM

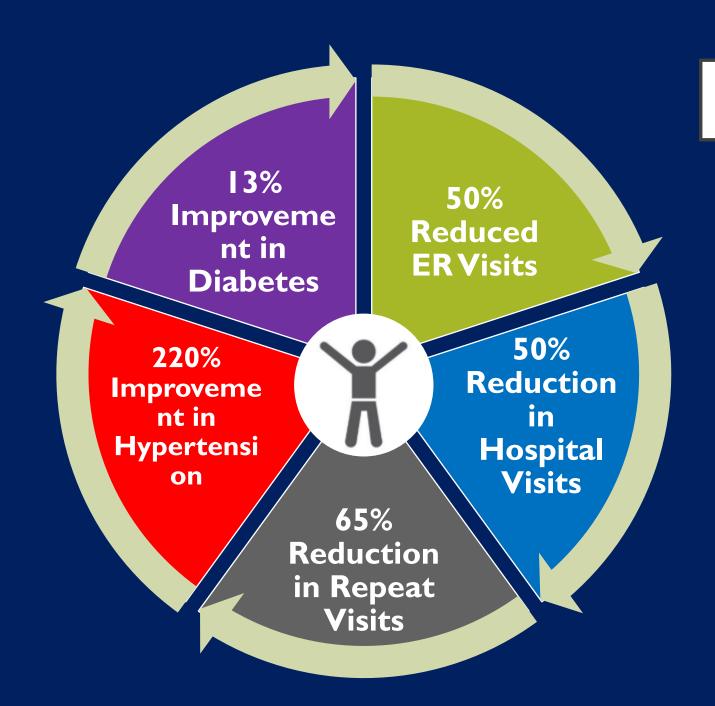
31 agencies participating in coordination

United Way Landlord Engagement Program has assisted in securing housing for 30 households including 6 veteran households since launching in January 2020

Increased outreach locations: One Stop, Whole Person Care and Backpack Medicine Programs.

9 ONE STOP LOCATIONS!

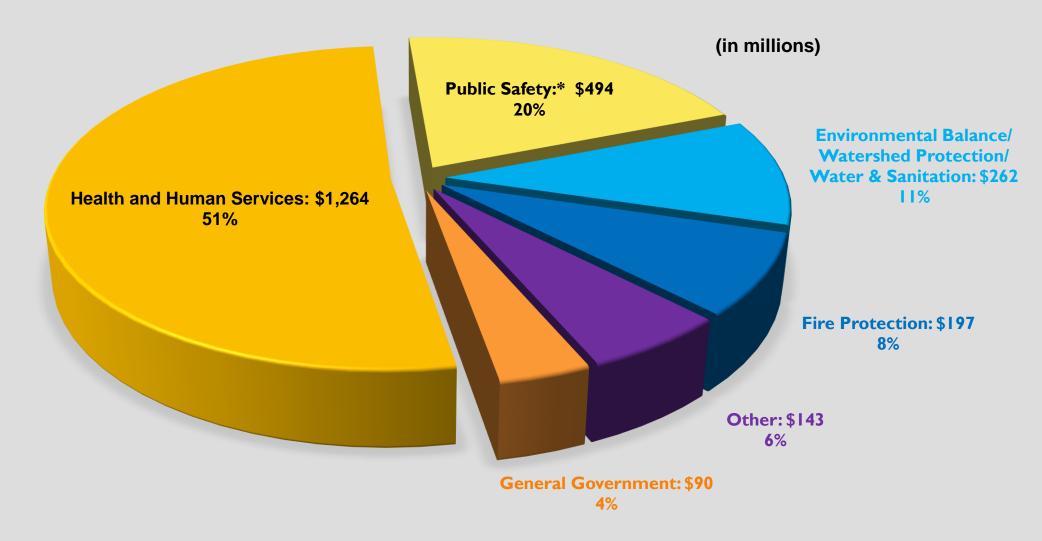
One stops provided mobile medical services, shower pods and linkages to services.



THE POWER OF WHOLE PERSON CARE

946 enrolled in 2019
890 enrolled year to date 2020
Launched care coordination
software
102 One Stop/Care Pod Events
Serving High Risk Homeless

2020-21 RECOMMENDED BUDGET: \$2.450 BILLION



^{*}Public Safety includes Sheriff, District Attorney, Public Defender, Probation and Courts.

COMMUNITY
BASED
HEALTH &
SOCIAL
SERVICES
PROGRAMS

Crisis Intervention Team (CIT Program)

Behavioral Health Rapid Integrated Support and Engagement Team (Rise)

Logrando Bienestar

Youth Equity & Success (YES)

Public Defender Programs

Bridges to Work

Custody Alternatives – Ventura County Adult Reporting and Resource Center

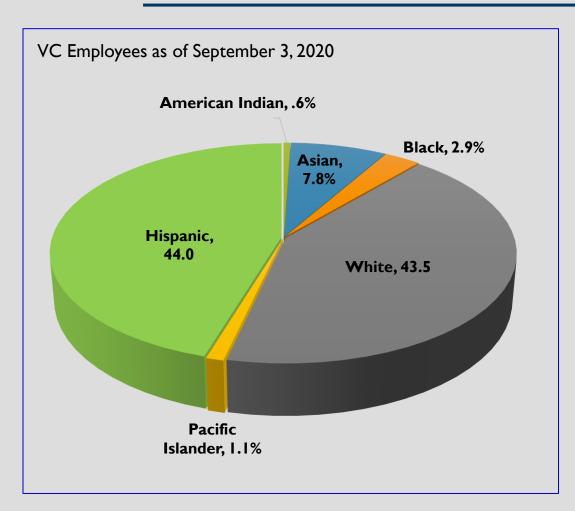
DIVERSITY & INCLUSION

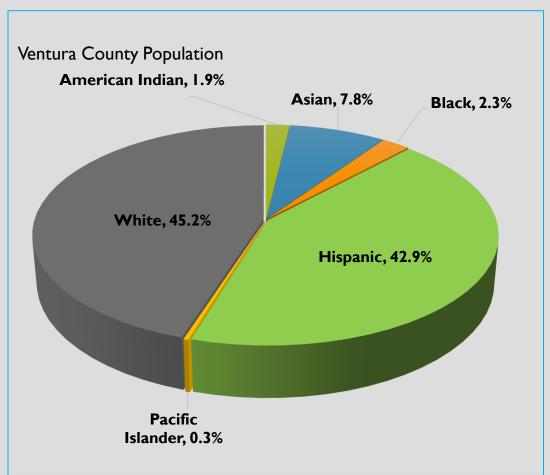




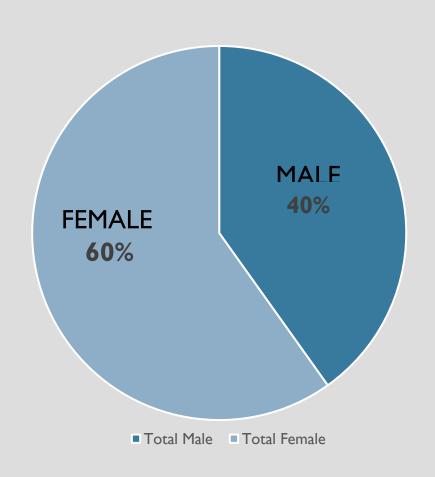
- Diversity & Inclusion Task
 Force
- Mentorship Program
- Diversity Officer
- Community/Employee
 Forums
- 9,100 employees
- 2,100 bilingual staff!

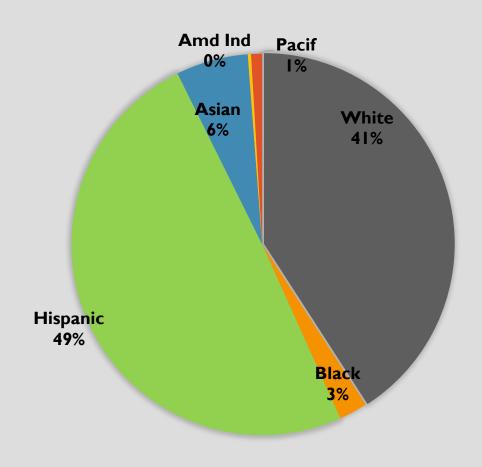
Countywide Demographics





COUNTY PROMOTIONS 12 MONTH PERIOD AS OF SEPTEMBER 10, 2020





CULTURAL COMPETENCY & INCLUSION TRAINING

Focuses on multiple dimensions of diversity:

Race

Gender

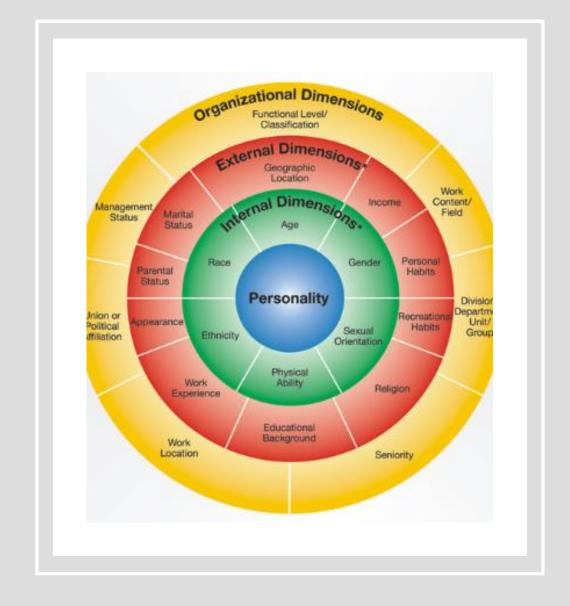
Sexual Orientation

Ethnicity

Age

Physical Ability

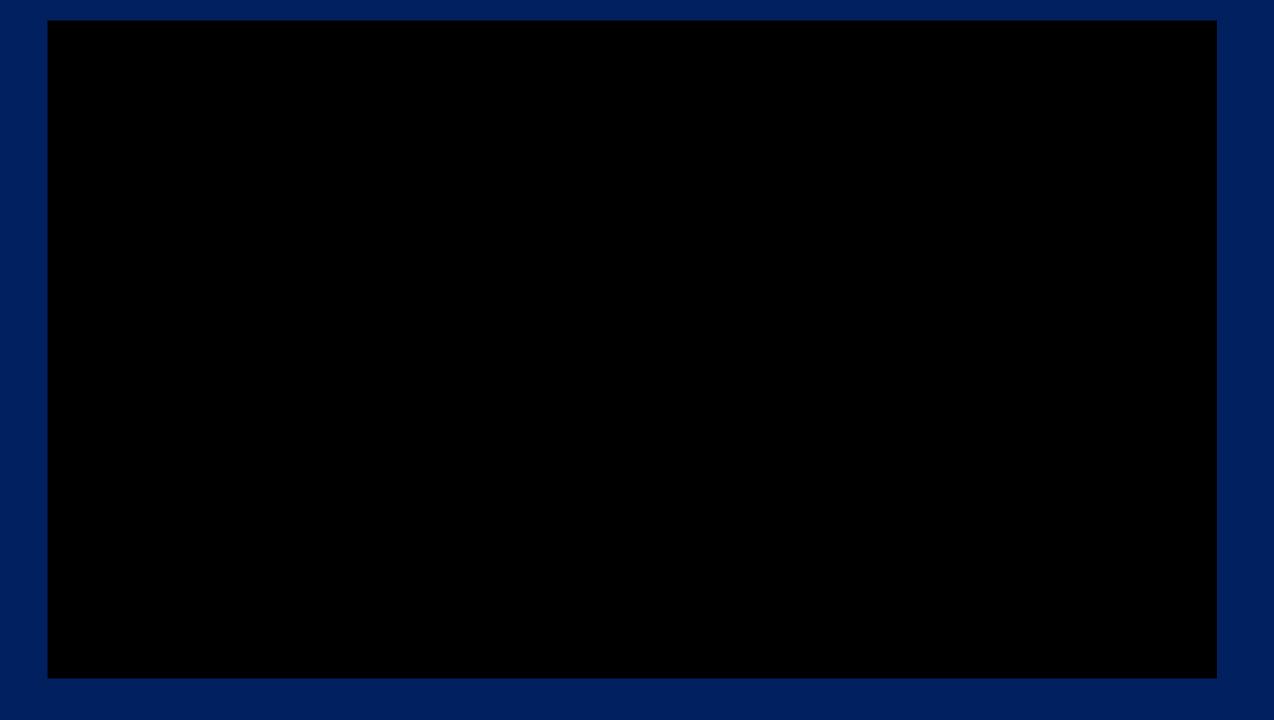
Other factors that make up a whole person.





FIRE RECRUITMENT

- The County of Ventura made the dedicated effort of accepting all applications submitted during the filing period, resulting in over 1,000 candidates interviewed and the most diverse academy group ever experienced at the County
- Academy 57 consisted of 23% females, multiple ethnicities and rich and diverse backgrounds
- Girls Fire Camp



DIGITAL COUNTIES

2020 SURVEY WINNER

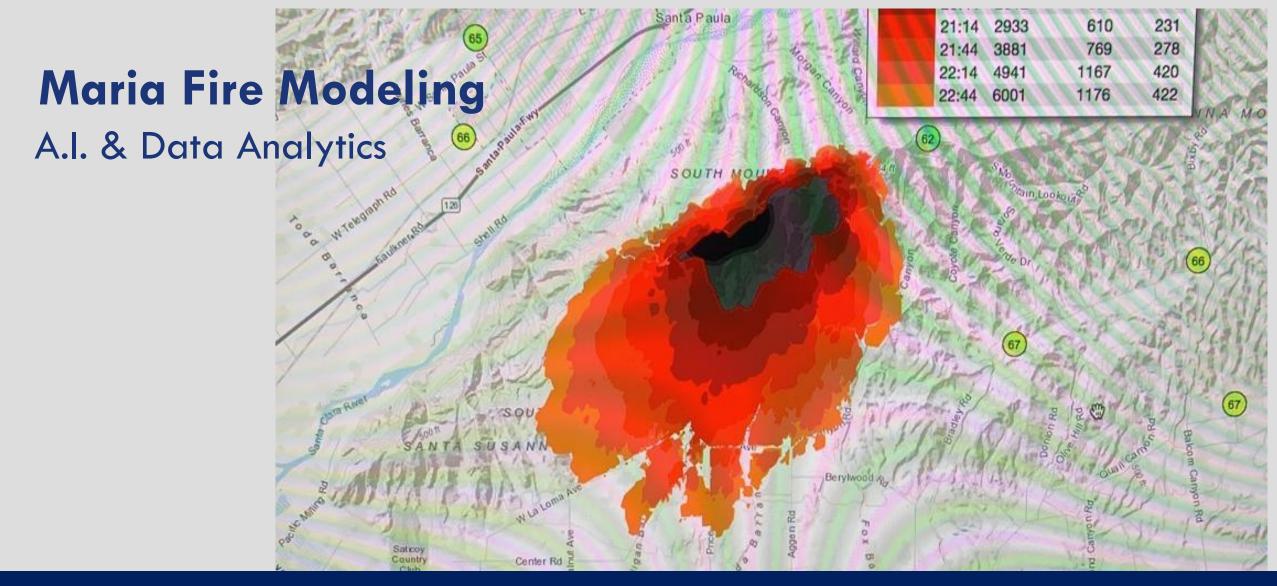
#I DIGITAL COUNTY
IN THE NATION

DIGITAL GOVERNMENT

www.govtech.com/dc/digital-counties

BUILDING ACCESS TO SERVICES ONLINE INSTEAD OF IN-LINE

- Animal Services
- Library
- Parks
- Public Works
- Elections
- Permitting
- Safe Beaches
- Safe Restaurants
- Pot Holes
- Ventura County Government



County of Ventura Maria Fire October 2019 - Advanced Fire Modeling Using A.I. & Data Analytics

3C- REN: TRI-COUNTY REGIONAL ENERGY NETWORK



- Building Professionals: industry events, training, and energy code compliance support
- Households: free and discounted home upgrades







REGIONAL WORK TO SEE REGIONAL RESULTS

Clean Power Alliance
Electric Vehicle Blue Print
Green Business Network





CALIFORNIA
GREEN BUSINESS
NETWORK
VENTURA COUNTY



Working to Achieve the Broadband Vision

Broadband Consortium of the Pacific Coast

- Regional broadband study
- Mapping of infrastructure assets conduits, right of ways, fiber
- Local government broadband strategy development
- Catalyst projects East Area One
- Alignment of needs with grant opportunities

County-wide fiber network vision

Local connectivity to "One Wilshire"

the most connected internet onramp on the west coast



General Plan 2040

Economic Vitality

Climate Action Plan

Environmental Justice

Complete Streets

Upcoming

Channel Islands Harbor Visioning
Airport Master Plan Study



Tremendous Assets

Beautiful Place to Live – High Quality of Llfe

Safest Communities

Good Schools & Adult Education

3 Robust Community Colleges

2 Universities CSUCI, Cal Lutheran

The Port of Hueneme

Naval Base Ventura County

High Impact Workforce Development

- Advanced Manufacturing
- Agriculture Technology
- Bioscience
- Health Services
- Education
- Hospitality
- Green Energy

Occupational Clusters Spanning Evolving Job Sectors

- IT Networking/Computer Science
- Technology
- Business/Management Administration
- Human Resources



TECH JOBS GROWING

Data Scientist

A.I. Engineer

Informaticist

Cyber Detective

Unmanned Remote Vehicle Manager



Regional Approach Leveraging Partnerships

Maximize Key Assets

Workforce Readiness Growth of Key Clusters

Marketing and Branding

Infrastructure

Business Climate

HIRING VETERANS

- Accelerated learning capacity
- Leadership at younger age
- Teamwork
- Diverse and inclusive culture
- Perform under pressure
- Follow procedures
- Latest technological advances first adopter
- Proven ability to overcome adversity
- Integrity













PROJECT HIGHLIGHT: NEXT GENERATION BATTERIES, RECHARGEABLE TWICE THE CAPACITY AND HALF THE WEIGHT OF CURRENT TECHNOLOGY

CAREGIVERS NEEDED

- Medical Personnel
- Home Health Aids, CNA's, LVN's, RN's
- Social Workers
- Mental Health Professionals
- Physical & Occupational Therapists



START UP CULTURE

- Community
- Adaptation
- Telehealth
- Remote working
- Remote learning
- Diversity Good for business and good for the community
- Innovation Distillery making hand sanitizer





Voting Information

Mail in option

47 Polling Locations

In Person Open
October 31 through
Election Day
November 3

13 DAYS TO COMPLETE!

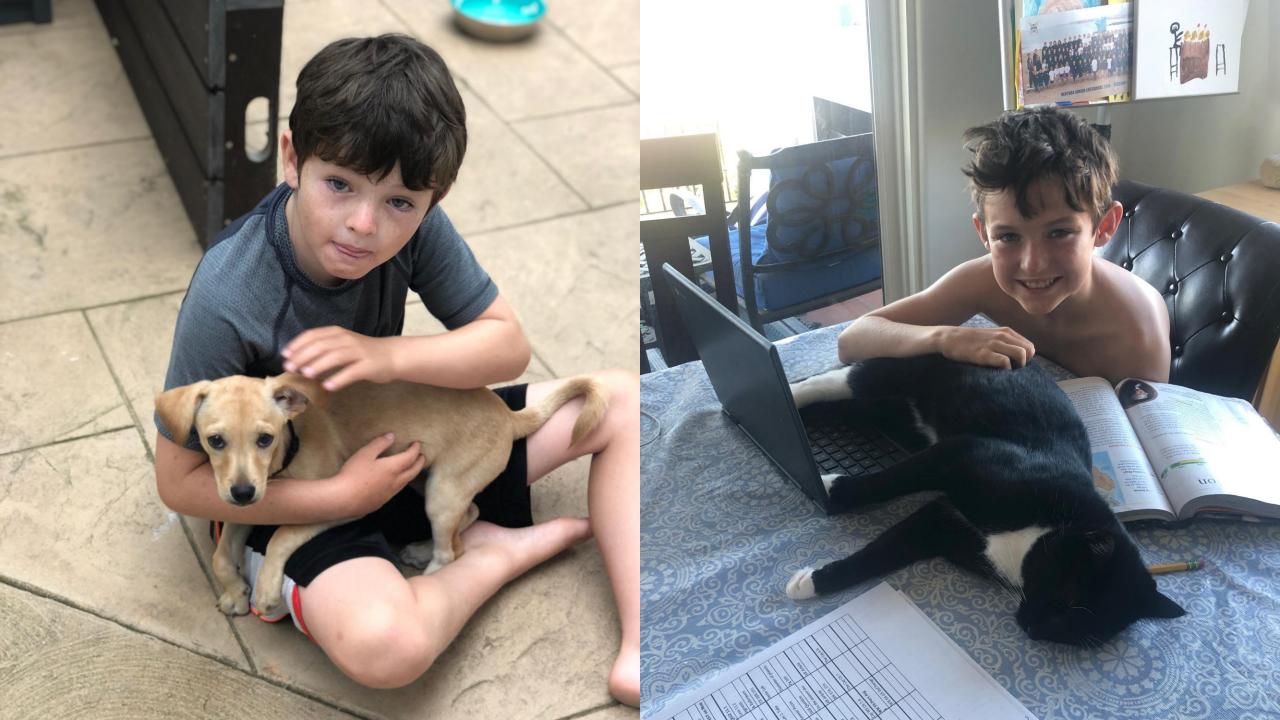
County is tied for 4th with Orange County at 75.6% self response rate

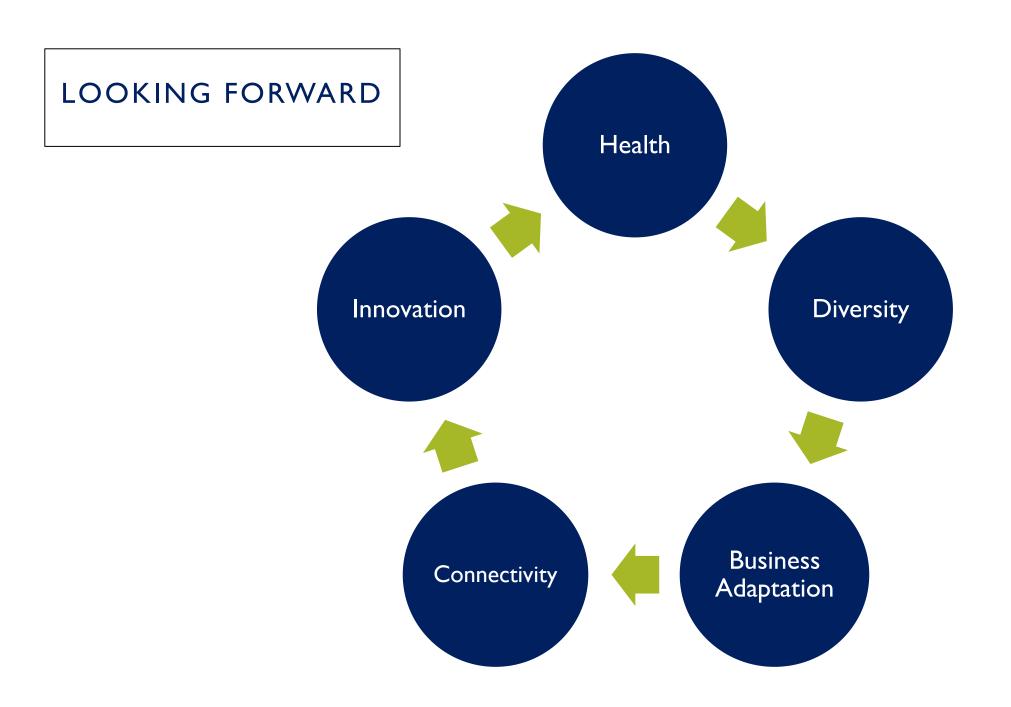
All cities in VC are above the national average of 65.6%

Top 5% nationally

Above the 2010 final self-response rate of 72.5







QUESTIONS?

THANK YOU!

State of the County 2020 That's a wrap!